

**TRANSFORMATION 2030**

# **BUILDING THE UNIVERSITY OF TOMORROW**

**PROGRESS REPORT**

**Summer 2022**



**uOttawa**

# Message from the Provost

I couldn't be more proud of what the University of Ottawa has achieved in this second year of execution of our ambitious plan, Transformation 2030. Despite the ongoing challenges of the pandemic, the achievement of some of our goals has been accelerated.

Scientific discoveries have been at the forefront throughout the pandemic, and many important projects have been led by the University of Ottawa, including research on COVID-19 variants and vaccine development. In 2021–2022, we again far exceeded our targets with respect to innovations and enhancements in technology-enhanced and virtual learning.

To put a spotlight on the progress we have achieved, this report foregrounds facts and statistics that paint a snapshot of the activities and initiatives undertaken in the 2021–22 academic year in support of the 12 [Transformation 2030](#) strategic objectives. We provide a data-driven overview of the ways we delivered courses, services and resources while navigating the pandemic. Most of the facts highlighted are cross-cutting, even if the report is structured in relation to our strategic pillars.

While in many instances, progress in advancing our strategic objectives has been certain and measurable via the 81 metrics included in uOttawa's first interactive executive dashboard, in other cases we are still working to develop baseline data and associated metrics that will allow us to accurately track progress.



We can take enormous pride in how we've worked together to support our students, professors and staff. We have collaborated across boundaries in new and unprecedented ways to strengthen virtual, hybrid and on-campus delivery of education; innovate in research and discovery; grow local, national and international connections and partnerships; enhance the student experience academically, culturally, recreationally and socially; and nurture a caring University community by integrating the values of equity, diversity and inclusion into all that we do.

Through the diligent efforts of professors and staff, we continue to lay the foundations that will enable us to become a thriving community of inclusive excellence, creating and disseminating knowledge and discovery for the benefit of our society and the world.

All of this work could not have happened without the commitment and mobilization of our entire University community. I offer my heartfelt thanks to all of you for your efforts to reach our ambitious [Transformation 2030](#) objectives and to make uOttawa the university of tomorrow.

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**Jill Scott**, Provost and  
Vice-President, Academic Affairs



Jill Scott, Provost and Vice President, Academic Affairs



# **MORE** **AGILE**

**MORE AGILE**

# TRANSFORMED COURSE DELIVERY

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Continuing the transformative approach to hybrid teaching models that supports faculty members in adapting their teaching and evaluation methods to the virtual format and offering many students the opportunity to participate in at least one academic activity on campus throughout the pandemic, all the while complying with public health and safety requirements

**97%**

of courses offered  
with a distance or  
online component

**MORE THAN**

**\$5**

**MILLION**

invested in  
educational  
technology

**MORE  
THAN 467**

bimodal teaching and learning  
activities offered during  
the Fall and Winter terms

**154**

**FULLY EQUIPPED  
CLASSROOMS**

for high-capacity  
videoconferencing

**MORE THAN 150**

trainings (webinar format) to professors on  
topics related to teaching and the use of  
technology in an educational context

**OVER 18,949**

students enrolled in  
courses or activities in  
person and on campus  
during the Winter term

# PROGRAM REVITALIZATION AND EXPERIENTIAL LEARNING

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Continuing to strengthen and expand experiential learning while optimizing our program offerings and training opportunities

**16** UNDERGRADUATE  
PROGRAMS CREATED

**18 INTEGRATED  
AND ACCELERATED  
BACHELOR'S + MASTER'S  
PROGRAMS CREATED**

**15**  
MICRO-  
PROGRAMS  
CREATED

**15** GRADUATE PROGRAMS  
CREATED

**MORE THAN HALF**  
of our undergraduate students  
graduating with at least one  
experiential or work-integrated  
learning opportunity by  
the end of their studies:

**19.1%**  
participated in a practicum

**13.9%**  
participated  
in internships

**16.3%**  
participated  
in CO-OP



MORE **AGILE**

# GRADUATION RATES

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6-year graduation rates  
for undergraduates  
(69%) **INCREASED BY**

**3**

**PERCENTAGE  
POINTS OVER THE  
PAST FIVE YEARS**

2-year graduation rates  
for course-based master's  
(74%) **INCREASED BY**

**15**

**PERCENTAGE  
POINTS OVER THE  
PAST FIVE YEARS**





An aerial photograph of a city, likely New York City, showing a dense grid of streets and buildings. A large, dark, winding waterway, possibly the Hudson River, cuts through the city. The image is used as a background for the title.

# **MORE** **CONNECTED**



# INTERNATIONAL PRESENCE AND INFLUENCE

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Continuing to increase the scope and scale of our international presence and influence

**MORE  
THAN 9,700**  
international students  
from over 140 countries

**INTERNATIONAL STUDENTS  
MAKE UP NEARLY**

**20%** of our student  
population

Continued growth in international collaborations at uOttawa despite the pandemic:

More than  
**80%**  
of uOttawa  
publications involve  
collaborations with  
other universities

More than half  
**(51.7%)**  
of uOttawa's research  
publications involve  
international  
collaborations

**10 NEW  
PARTNERSHIPS**

with international universities and  
organizations created over the past year

# LEADERSHIP IN THE FRANCOPHONIE AT HOME AND ABROAD

Strengthening our Francophone heritage and  
bilingual character

Among students who use French as their language  
of instruction or as their preferred language of  
communication, 25% are international students,  
**AN INCREASE OF 100% OVER  
THE PAST FIVE YEARS**

**OFFERING THE FIRST  
FRENCH-LANGUAGE  
UNDERGRADUATE  
PHARMACY PROGRAM  
IN CANADA OUTSIDE  
OF QUEBEC**

**265**

undergraduate  
programs

**110**

graduate programs

offered in French

**32%**

growth in  
international  
francophone  
students from  
2020 to 2021  
supported  
by a steady  
3% growth  
in domestic  
francophone  
students

**THE PROPORTION  
OF FRANCOPHONE  
ENROLMENT AT  
UOTTAWA CONTINUES  
TO INCREASE,  
FROM**

**30%**

in 2020 to

**31%**

in 2021

(Source: *États Des Lieux  
Francophonie*; definition:  
language of communication)

**4,140**

new francophone  
students in September  
2021, a year-over-year  
increase of 20%



MORE **CONNECTED**

## INDIGENOUS CONNECTIONS

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Increasing connection with Indigenous communities

**CREATION**  
OF THE INDIGENOUS  
ALUMNI COUNCIL

**LAUNCHING CANADA'S  
FIRST INDIGENOUS  
LAW CERTIFICATE  
PROGRAM IN FRENCH**

AN ADDITIONAL

**\$500,000**

in financial aid for Indigenous students

MORE **CONNECTED**

## KNOWLEDGE MOBILIZATION WITH LOCAL PARTNERS

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Connecting with partners to foster community engagement, as well as educational, research and industrial partnerships with both the public and private sectors

### KANATA-NORTH SATELLITE CAMPUS:

**12**

unique industry  
partners

**15**

research projects

**307**

CO-OP placements

**59**

MITACS internships



# **MORE** **IMPACT**



**MORE IMPACT**

## **FUNDRAISING AND RESEARCH FUNDING**

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**MORE THAN  
\$42.7  
MILLION**

in donations in 2021, a year-over-year increase of 19.7%

PROFESSOR RECEIVES  
**2022 INTERNATIONAL  
WOLF PRIZE IN PHYSICS**

Research funding increased  
**FROM \$150 MILLION TO  
\$383 MILLION**  
over the last 20 years

**204  
STUDENTS &  
151  
PROFESSORS**  
participated in  
the 2021–2022  
Undergraduate  
Research  
Opportunities  
Program

**\$383  
MILLION**  
**AWARDED IN RESEARCH  
FUNDING IN 2021**  
(a year-over-year  
increase of \$37 million)




# RESEARCH CHAIRS

RESEARCH CHAIRS (ALLOCATED)	2020	2022	% CHANGE
Canada Research Chairs	89	94	5.6%
University of Ottawa Research Chairs	42	44	4.8%
Chaires de recherche sur le monde francophone	10	10	0%
Endowed and Sponsored Research Chairs	53	68	28.3%
University of Ottawa Senghor Chair	1	1	0%
Distinguished Research Chairs	4	5	25%
Canada 150 Research Chair	1	1	0%
<b>Total</b>	<b>200</b>	<b>223</b>	<b>11.5%</b>







# **MORE** **SUSTAINABLE**

# INCLUSION AND ANTIRACISM

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Taking concrete steps to make our campus a more inclusive and equitable place for the whole University community

**SIGNING THE SCARBOROUGH NATIONAL CHARTER ON ANTI-BLACK RACISM AND BLACK INCLUSION IN CANADIAN HIGHER EDUCATION**

**OVER  
200  
STUDENTS**  
admitted for  
Fall and Winter  
2021–2022 via  
the Inclusive  
Admission  
Program

**\$9.3  
MILLION  
IN SCHOLARSHIPS  
AND BURSARIES**  
awarded to students  
from equity seeking  
groups in 2021–2022

Hiring two racialized  
mental health  
professionals to support  
Black, Indigenous and  
racialized students

**OPENING OF  
THE OFFICE OF  
THE SPECIAL  
ADVISER,  
ANTI-RACISM  
AND INCLUSIVE  
EXCELLENCE**

**INCREASING THE REPRESENTATIVENESS AND  
DIVERSITY OF OUR PROFESSORS BY ALLOCATING  
12 OF 40**  
new positions for 2022–2023 to BIPOC new hires

## FOSTERING A CULTURE OF CARING

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Promoting and supporting the mental health and well-being of our community

**5,246** visits to the Wellness Lounge since its opening in June 2021, allowing students to receive peer-to-peer health and wellness support in a safe space

**473**  
coaching sessions offered to managers, leaders, professors and employees

**2,000**  
**VISITS PER MONTH**  
to the Mental Health and Wellness website, which was redesigned in September 2021 to centralize mental health and wellness information and resources on campus and in the community

**1,381**  
peer-to-peer chat interactions, centred around navigating health and wellness services on campus

**608 STUDENTS REFERRED TO THE STUDENT SUPPORT CASE MANAGEMENT TEAM** since May 1, 2021 (59% of whom identified mental health and wellness as the primary presenting issue)

Obtaining **SILVER ACCREDITATION** from Excellence Canada Mental Health at Work initiative

**TELEWORK GUIDELINES PILOT PROJECT INTRODUCED FOR STAFF**





# **UOTTAWA AT A GLANCE**

## UOTTAWA AT A GLANCE

# 8th

**RANKED RESEARCH  
UNIVERSITY IN CANADA**  
overall in 2021 (Research Infosource)

# RANKED 162nd GLOBALLY

in the Times Higher  
Education World  
University Rankings  
2022

# 7th

**RANKED UNIVERSITY  
IN CANADA**  
in 2021 in research  
funding per professor  
(\$292,600)  
(Research Infosource)

# 5th

**RANKED UNIVERSITY  
IN CANADA**  
in 2021 for publication  
intensity, and 6th for  
publication impact  
(medical category)  
(Research Infosource)

## TIMES HIGHER EDUCATION UNIVERSITY IMPACT RANKINGS 2022

uOttawa ranked in the

# TOP 100 GLOBALLY

in the following individual United Nations  
Sustainable Development Goals (SDG) categories:

# 29th

**GLOBALLY**

(3rd in the U15)  
in SDG 16: Peace,  
Justice and Strong  
Institutions

# 72nd

**GLOBALLY**

(4th in the U15) in  
SDG 10: Reduced  
Inequalities

# 99th

**GLOBALLY**

(8th in the U15) in  
SDG 13: Climate  
Action

# 87th

**GLOBALLY**

(9th in the U15)  
in SDG 3: Good  
Health and  
Wellbeing

## UOTTAWA AT A **GLANCE**

**46,897**

students enrolled in fall 2021,  
up 5% from fall 2020

**39,226**

undergraduate  
students

**7,671**

graduate  
students

**14,515**

students  
whose  
language of  
use is French  
(an increase of  
968 from the  
previous year)

**37,178**

domestic  
students;  
9,719  
international  
students  
from over 140  
countries

**31%**

of graduate  
students are  
international  
students

**OVER 11,400**

new students admitted in fall  
2021, up 10% from fall 2020

**9,756**

new  
undergraduate  
students

**1,713**

new graduate  
students



A network of over 4,000 employers in the public and private sectors across Canada and internationally. The CO-OP 2021–2022 **PLACEMENT RATE IS 93.1%**, up from 91.2% in 2020–2021

**A STRONG AND GROWING OFFERING** of over 450 programs: (336 undergraduate, 125 graduate)

**84%**  
of all programs are available completely or partially in French

**89%**  
of all programs are available completely or partially in English

**116 FRENCH IMMERSION PROGRAMS**

in the six direct entry faculties: 2,345 undergraduate students in fall 2021 (or 1 in 12 English-speaking undergraduate students)

**125 CO-OP PROGRAMS:**

**8,306** undergraduate students in 99 CO-OP programs

**202** graduate students in 26 CO-OP programs

Nearly **ONE IN FOUR** CO-OP students (23%) is an international student

As of October 2021,

**OVER 10,000**  
PEOPLE WORKING AT OR  
AFFILIATED WITH UOTTAWA

**3,248**

support staff (+6% from  
October 2020 levels)

**6,849**

academic staff (+6% from  
October 2020 levels)

**1,246**

regular full  
professors

**1,146**

part-  
time professors

**526**

postdocs

**58**

librarians

**2,869**

professors in University-affiliated  
(clinician) positions

250,000 alumni in

**150+ COUNTRIES**

At the undergraduate level, the  
employment rate two years after  
graduation exceeds 94%

**9,793**

**DEGREES  
GRANTED  
IN 2021-  
25%  
WERE  
GRADUATE  
DEGREES**



uOttawa

## GET IN TOUCH

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