I am incredibly proud of the accomplishments of the last few years, including transformative changes in teaching, learning and research, partly fuelled by the pandemic. This year’s report highlights our commitment to building on our core values and fostering an equitable, culturally responsive and inclusive university community where everyone thrives academically, professionally and personally. We showcase the university’s upward trajectory in international rankings as a testimony to our success.

The appointment of Claudette Commanda as the University’s first Indigenous chancellor marks a significant step towards our Transformation 2030 commitments. This milestone has deepened our bond with Indigenous peoples, especially the Algonquin communities, demonstrating our dedication to fostering understanding, respect and appreciation for Indigenous cultures and knowledge within our institution. We have so much more to do, and Claudette will inspire us in this work!

I am delighted to inform you of the recent appointment of Awad Ibrahim to the role of Vice-Provost Equity, Diversity and Inclusive Excellence. His mandate will enable us to continue our transformation to becoming a truly welcoming and inclusive environment, where diverse groups and persons flourish and thrive through a sense of belonging and an assurance of cultural safety. Other initiatives include antiracism initiatives, training on inclusive teaching, promotion of diversity in research, equitable employment practices, Indigenization, accelerated curriculum and programming reviews, and support for the Francophonie and the Franco-Ontarian community.

Central to all our endeavours is prioritizing mental health and well-being for everyone. Betsy Kristjansson’s invaluable contribution as the University advisor on mental health and wellness has led to the development of a new Mental Health and Wellness Strategic Framework. This framework empowers students, professors and support staff to thrive in a caring, compassionate university environment.
Throughout the past year, we have consistently pursued research excellence, resulting in impressive university rankings that highlight the dedication and ingenuity of our researchers. Collaborative efforts with partners and academia worldwide have led to groundbreaking advances in various research areas, driving innovation and discovery.

Furthermore, our university has positioned itself at the forefront of the AI revolution by embracing emerging AI technologies and innovative teaching methods, and by providing experiential education and technology-enhanced learning opportunities. As we continue to advance research on AI, the recent appointment of Kevin Kee as senior advisor, digital strategy and learning innovation, further propels us towards national leadership in digital transformation for teaching, research, knowledge mobilization and lifelong learning.

The safe, successful resumption of in-person classes in September 2022 stands as a testament to the resilience and agility of our university community. I extend my heartfelt gratitude to each member of this remarkable institution. I am incredibly proud of all that we have accomplished together.

As we celebrate our 175th anniversary, I am convinced that these achievements will continue to inspire us and shape our path forward. Guided by transformative lessons and dedicated to inclusivity, research excellence and innovation, uOttawa is on a trajectory to become the university of tomorrow.

Jill Scott, Provost and Vice-President, Academic Affairs
A THRIVING UNIVERSITY COMMUNITY
## A Thriving University Community

### Inclusion and Antiracism

<table>
<thead>
<tr>
<th>Taking Concrete Steps to Advance Inclusive Excellence</th>
<th>Creating an inaugural Vice-Provost, Equity, Diversity and Inclusive Excellence position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Supporting inclusive teaching by launching the Inclusive Pedagogies Website, a leading national inclusivity resource</td>
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<tr>
<td>Incorporating EDI principles in newly awarded University Research Chairs</td>
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</tbody>
</table>

- **237** students admitted for Fall and Winter 2022-2023 via the uOttawa Inclusive Admission Program
- **$10,8 million** in scholarships and Bursaries awarded to students from minority groups in 2022-2023

### Promoting and Maintaining a Respectful, Healthy and Safe Learning, Teaching and Work Environment

<table>
<thead>
<tr>
<th>Senate statement on Freedom of Expression in the University context</th>
<th>Adoption of Policy 130 – Student Rights and Responsible Conduct</th>
</tr>
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<tbody>
<tr>
<td><img src="image" alt="Students" /></td>
<td><img src="image" alt="Students" /></td>
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</tbody>
</table>
INDIGENOUS CONNECTIONS

Increasing connection with Indigenous communities and accelerating Decolonization and Indigenization initiatives

PROMOTING INDIGENOUS REPRESENTATION AT THE INSTITUTIONAL LEADERSHIP LEVEL:

- Appointment of Claudette Commanda as the University’s first Indigenous Chancellor
- Appointment of two members of the Algonquin Nation on the Board of Governors
- Establishing a new Canada Research Chair in Indigenous Health
- Establishing a competitive and comprehensive recruitment strategy for hiring seven Indigenous faculty members
A THRIVING UNIVERSITY COMMUNITY

LEADERSHIP IN THE FRANCOPHONIE AT HOME AND ABROAD

Strengthening our Francophone heritage and bilingual character

REITERATING OUR SUPPORT to both official languages and to a strong Francophonie by adopting the modernized Regulation on Bilingualism

A STEADY PROPORTION OF 30% francophone enrolment year after year

ACCOUNTING FOR OVER 80% of French-language university enrolment in Ontario

Among students who use French as their language of instruction or as their preferred language of communication, 31% are international students, MORE THAN DOUBLING OVER THE PAST FIVE YEARS

Contributing to the vitality of French-speaking Ontario by providing innovative French language programming

OPTIMIZING AND ENHANCING OUR FRENCH PROGRAM OFFERING covered under Ontario’s French Language Services Act

BOLSTERING FRENCH-TAUGHT PROGRAMS in science, technology, engineering and math, as well as in health and management with the support of a historic provincial and federal funding

EXPANDING AND MODERNIZING uOttawa’s Windsor campus
MORE IMPACT

RESEARCH EXCELLENCE

Developing high-impact research initiatives at all levels of scale from local to global

Establishing the Brain-Heart Interconnectome, a ground-breaking interdisciplinary research program aiming at accelerating prevention, detection, treatment and care of brain-heart disorders

EQUITY, DIVERSITY AND INCLUSION-EMBEDDED APPROACH

Engaging with top researchers from McGill, University of Saskatchewan and more than 45 government, NGO, private sector and academic partners

Establishing the Canadian Pandemic Preparedness Hub (CP2H), one of the five research hubs in Canada

EQUITY, DIVERSITY AND INCLUSION-EMBEDDED APPROACH

A unique collaboration between industry, academia, government, and healthcare institutions
MORE IMPACT

RESEARCH FUNDING

OVER $430 MILLION awarded in research funding in 2022:

• A YEAR-OVER YEAR INCREASE OF $49 MILLION

• AN INCREASE OF $200 MILLION OVER THE LAST 20 YEARS

MORE THAN $46 MILLION in donations in 2022, a year over-year increase of 10.5%
RESEARCH CHAIRS

<table>
<thead>
<tr>
<th>RESEARCH CHAIRS (ALLOCATED)</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
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<tbody>
<tr>
<td>Canada Research Chairs</td>
<td>94</td>
<td>94</td>
<td>94</td>
</tr>
<tr>
<td>University of Ottawa Research Chairs</td>
<td>44</td>
<td>44</td>
<td>44</td>
</tr>
<tr>
<td>Chaires de recherche sur le monde francophone</td>
<td>10</td>
<td>10</td>
<td>10</td>
</tr>
<tr>
<td>Endowed and Sponsored Research Chairs</td>
<td>54</td>
<td>68</td>
<td>78</td>
</tr>
<tr>
<td>University of Ottawa Senghor Chair</td>
<td>1</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>Distinguished Research Chairs</td>
<td>4</td>
<td>5</td>
<td>4</td>
</tr>
<tr>
<td>Total</td>
<td>147</td>
<td>222</td>
<td>231</td>
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UNIVERSITY RANKINGS

UNIVERSITY OF OTTAWA -TIMES HIGHER EDUCATION WORLD RANKING 2016-2023

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<tbody>
<tr>
<td>Rank</td>
<td>201-250</td>
<td>251-300</td>
<td>201-250</td>
<td>=176</td>
<td>=141</td>
<td>=145</td>
<td>=162</td>
<td>=137</td>
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<tr>
<td></td>
<td>(201+)</td>
<td>(251+)</td>
<td>(201+)</td>
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UNIVERSITY OF OTTAWA - QS WORLD UNIVERSITY RANKING RESULTS 2016-2023

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<tbody>
<tr>
<td>Rank</td>
<td>284</td>
<td>291</td>
<td>289</td>
<td>289</td>
<td>281</td>
<td>279</td>
<td>237</td>
<td>203</td>
</tr>
</tbody>
</table>
TRANSFORMED COURSE DELIVERY

Continuing to revitalize teaching and learning approaches to take full advantage of ongoing methodological, experiential and technological innovations

160 training courses offered to professors on topics related to teaching and the use of technology in teaching

MORE THAN 450 participants training on course design and delivery involving hybrid formats

Embracing digital innovation in teaching and learning

Appointing a Senior Advisor, Digital Strategy and Learning Innovation to steer our university community towards successful digital transformation

Striking a working group on an Artificial Intelligence in Teaching and Education to guide our university community on AI’s best practices in education

EQUIPPING STUDENT AND FACULTY by launching a new web space dedicated to artificial intelligence on teaching and learning in higher education
MORE AGILE

PROGRAM REVITALIZATION AND EXPERIENTIAL LEARNING

Continuing to strengthen and expand experiential learning while optimizing our program offerings and training opportunities

7 UNDERGRADUATE programs and 9 GRADUATE programs created

INCREASING THE OFFER of integrated and accelerated bachelor’s + master’s programs with the addition of 13 new programs

OVER 800 students enrolled in micro-programs for the fall 2022 and winter 2023 semesters

MORE THAN HALF (51.7%) of our undergraduate students graduating with at least one experiential or work-integrated learning opportunity by the end of their studies, including:

17.8% participated in CO-OP
18.7% participated in practicum
12.7% participated in internships
12.3% participated in applied research projects

Equipping our student with transferable skills by launching UOCOMPETENCIES, our institutional competency framework
MORE AGILE

GRADUATION RATES

2-year graduation rates for course-based master’s (80%) **INCREASED BY 21 PERCENTAGE POINTS OVER THE PAST FIVE YEARS**

6-year graduation rates for undergraduates (71%) **INCREASED BY 5 PERCENTAGE POINTS OVER THE PAST FIVE YEARS**
MORE

CONNECTED
MORE CONNECTED

INTERNATIONAL PRESENCE AND INFLUENCE

Continuing to increase the scope and scale of our international presence and influence

INTERNATIONAL STUDENTS MAKE UP

22% of our student population

MORE THAN

10,500 international students from over 150 countries

Continued growth in international collaborations at uOttawa:

81.9% of uOttawa publications involve collaborations with other universities

More than half (53%) of uOttawa’s research publications involve international collaborations

30 NEW PARTNERSHIPS with international universities and organizations created over the past year
MORE CONNECTED

KNOWLEDGE MOBILIZATION WITH LOCAL PARTNERS

Connecting with partners to foster community engagement, as well as educational, research and industrial partnerships with both the public and private sectors

KANATA-NORTH SATELLITE CAMPUS:

18 unique industry partners
22 research projects
70 MITACS internships
405 CO-OP placements, up 33% from 2021-22
23 active uOttawa campus community partners
19 active Kanata North ecosystem community partners
MORE SUSTAINABLE

FOSTERING A CULTURE OF CARING

Promoting and supporting the mental health and well-being of our community

Opening of the STUDENT HEALTH AND WELLNESS CENTRE that integrates services for student physical health, mental health, and health promotion

36K appointments offered since opening on May 1st 2022

86% Student satisfaction rate with services received

EMBEDDING HEALTH AND WELLNESS INTO ALL ASPECTS of our campus culture through our four commitments to the Okanagan Charter

EMPOWERING STUDENTS, FACULTY, AND SUPPORT STAFF to thrive in a caring and compassionate university environment by developing the Mental Health and Wellness Strategic Framework.
MORE SUSTAINABLE

21,570 visits to the Wellness Lounge (in-person peer support and health and wellness system navigation)

1,059 peer-to-peer online chat conversations (virtual peer support and health and wellness system navigation)

1,234 STUDENTS REFERRED to the student support case management team between May 1, 2021 and May 1, 2023 (62% of whom identified mental health and wellness as a major presenting issue)

26,260 peer-to-peer street teams conversations (educational outreach and workshops on health and wellness resources, harm reduction, safer substance use, consent)
UOTTAWA AT A GLANCE
UOTTAWA AT A GLANCE

8th

RANKED RESEARCH UNIVERSITY IN CANADA
overall in 2022 (Research Infosource)

RANKED 137th GLOBALLY
globally in the Times Higher Education World University Rankings 2023

6th

RANKED UNIVERSITY IN CANADA
in 2022 in research funding per faculty ($330,800) (Research Infosource)

5th

RANKED UNIVERSITY IN CANADA
in 2022 for publication intensity, and 5th for publication impact (medical category) (Research Infosource)

TIMES HIGHER EDUCATION UNIVERSITY IMPACT RANKINGS 2023

uOttawa ranked in the
TOP 200 GLOBALLY
in the following individual United Nations Sustainable Development Goals (SDG) categories:

5th
among the U15 and 48th /702 globally in SDG 6: Clean Water and Sanitation

9th
among the U15 and 101-200th /901 globally in SDG 10: Reduced Inequalities

7th
among the U15 and 101-200th /910 globally in SDG 16: Peace, Justice, and Strong Institutions
UOTTAWA AT A GLANCE

OVER 11,750 new students admitted in the Fall 2022, up 2.5% from Fall 2021 admissions

9,873 new undergraduate students

1,881 new graduate students

47,898 students enrolled in Fall 2022, up 2% from Fall 2021

39,770 undergraduate students;
8,128 graduate students

14,218 students whose language of use is French

37% of graduate students are international students

37,242 domestic students; 10,656 international students from over 150 countries
UOTTAWA AT A GLANCE

117 French Immersion Programs
in the six direct entry faculties: 2,292 undergraduate students in Fall 2022

90 Co-op Programs:
8,684 undergraduate students in 69 Co-op programs
248 graduate students in 21 Co-op programs

Nearly ONE IN FOUR Co-op students (24%) is an international student

A network of over 4,000 employers in the public and private sectors across Canada and internationally. The Co-op 2022–2023 placement rate is 95%, up from 93.1% in 2021-2022

A STRONG AND GROWING OFFERING of over 550 programs:
(350 undergraduate, 200 graduate)

83% of all programs are available completely or partially in French
89% of all programs are available completely or partially in English
As of October 2022,

**OVER 10,000**

PEOPLE WORKING AT OR AFFILIATED WITH UOTTAWA

3,289 support staff (+1.3% from October 2021 levels)

6,823 academic staff (-0.4% from October 2021 levels)

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UOTTAWA AT A GLANCE

1,246 regular full professors

1,179 part-time professors

389 postdocs

60 librarians

2,785 professors in University-affiliated (clinician) positions

---

257,000 alumni in **150+ COUNTRIES**

At the undergraduate level, the employment rate two years after graduation exceeds 96%

10,112 DEGREES GRANTED IN 2022–24%

WERE GRADUATE DEGREES
GET IN TOUCH

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