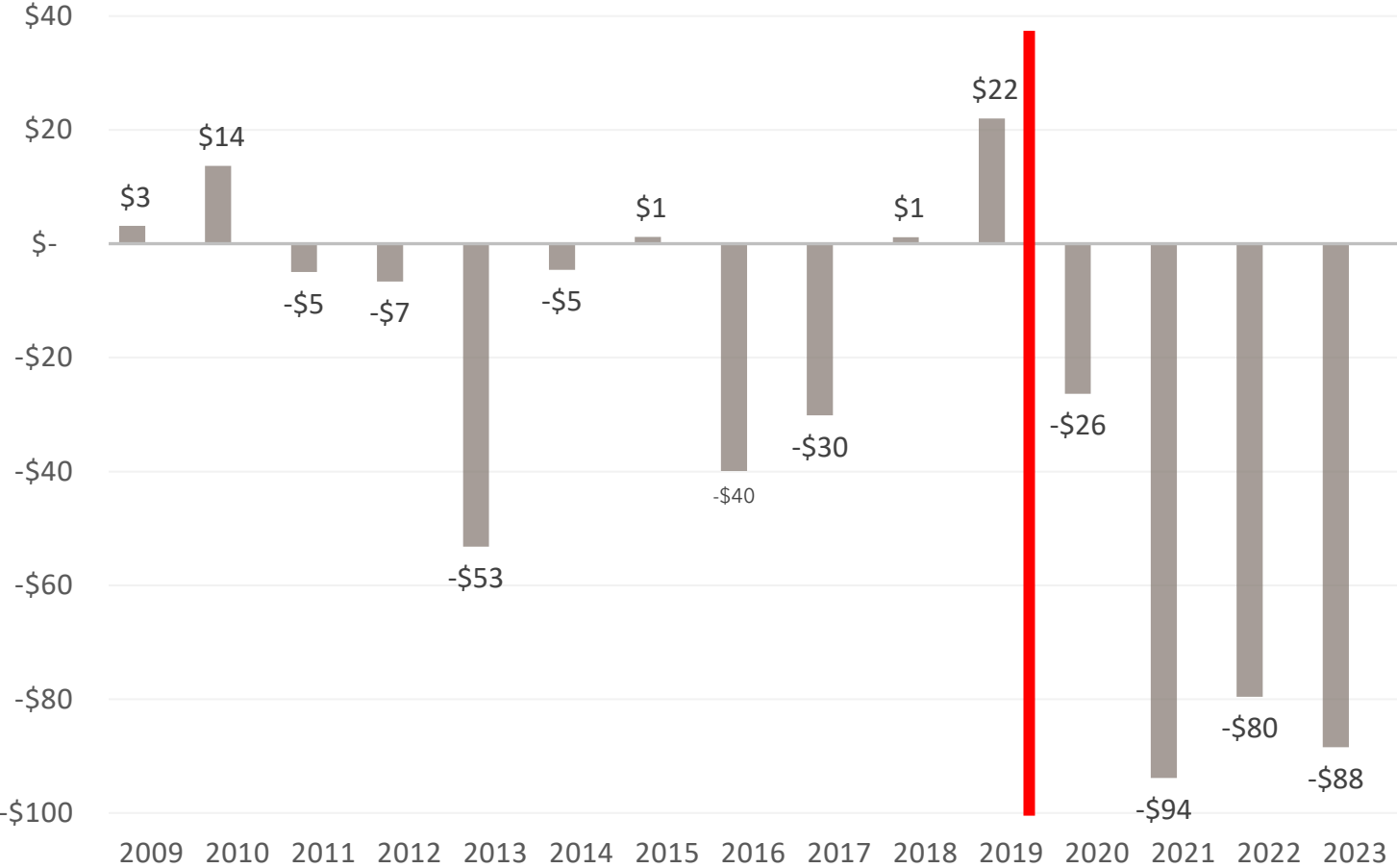


Figure 5: Surplus (deficit) of other operations, University of Ottawa, 2008-2009 to 2023-2024, in millions of dollars.



Source : Consolidated financial statements less income from donations and investments