PRESIDENT’S REPORT

2022
2023
We pay respect to the Algonquin people, who are the traditional guardians of this land. We acknowledge their longstanding relationship with this territory, which remains unceded. We pay respect to all Indigenous people in this region, from all nations across Canada, who call Ottawa home. We acknowledge the traditional knowledge keepers, both young and old. And we honour their courageous leaders — past, present and future.

Sculpture by Mohawk and Oneida artist David General, entitled She dances with the earth, water and sky, in front of Tabaret Hall.

Table of contents

02  A message from the President
04  Transformative research
14  Student experience
24  The Francophonie
32  Agents of change
42  A mindset for impact
54  Governance
Looking ahead after 175 years

This year, we’ve been proud to mark the University of Ottawa’s 175th anniversary. Celebrating this history is also about looking ahead to an exciting future. As a top global research-intensive university, we continue to launch new ventures to strengthen teaching and research in many fields, such as health care and medical science.

This includes opening a new centre for the Faculty of Health Sciences, as well as celebrating the School of Pharmaceutical Sciences’ launch of the only French-language pharmacy program offered outside Quebec. It also includes moving ahead with the Advanced Medical Research Centre, where researchers will work with medical science startups to speed the development and commercialization of new health therapies.

In addition, we launched our new uOttawa-IBM Cyber Range — one of only three in the world — to provide security training and partnering opportunities that will help grow Canada’s cybersafety workforce.

This year, uOttawa was proud to welcome Claudette Commanda, an Algonquin Anishinaabe from the Kitigan Zibi Anishinabeg First Nation and double alumna, as the University’s first Indigenous chancellor. Her leadership will help to strengthen ties with First Nations, Métis and Inuit communities and to further promote diversity and build bridges throughout the University community.

Moreover, as the world’s largest bilingual French-English university, we continue to support minority Francophone communities in Ontario and throughout Canada.

This report highlights some of the impressive progress we have made over the last year, and we anticipate an equally busy and productive future. I look forward to sharing what the uOttawa community will accomplish in the years to come.

Jacques Frémont
President and Vice-Chancellor
Transformative research

Our researchers are constantly innovating and exploring in state-of-the-art facilities. Their work propels our society forward in various fields, including health care, education, artificial intelligence, law, technology, photonics, climate change, public policy and social justice. Given that it ranks among the top 10 research-intensive universities in Canada, the University of Ottawa expands research and it does so, in French and in English, both nationally and internationally.

Investing in a state-of-the-art health research facility

A new medical research complex on campus measuring more than 350,000 square feet will be a catalyst for interdisciplinary research on improving human health. The Advanced Medical Research Centre (AMRC) will house the medical laboratories, core facilities and other critical infrastructure needed to support innovation research, education and commercialization initiatives. Expected to open its doors in spring 2026, it represents the largest single investment in uOttawa’s history.

Achieving recognition as a top research university...again

For the second year in a row, uOttawa took eighth place in the medical category of Canada’s Top 50 Research Universities. It was also among the top 10 universities for research income growth—with its research income increasing by an impressive 13%, or $50 million, between 2020 and 2021.

Transforming brain health research

Thanks to the largest grant in its 175-year history, the University of Ottawa has launched a first-of-its-kind medical research initiative on brain health. Worth $109 million, the grant will enable uOttawa and its partners to launch the Brain-Heart Interconnectome. Its aim is to better understand the underlying intricacies of (and links between) brain and heart conditions and to change how they are detected, treated and prevented.
The Canada Foundation for Innovation (CFI) awarded uOttawa $4 million to support projects aimed at improving health and sustainable development across several industries. The funding, shared between 12 projects and labs, will provide significant aid for pioneering research and state-of-the-art technology. The projects will address issues including access to psychiatry, construction, rehabilitation, disease and climate change.

The Ottawa-Outaouais Research Data Centre (ORDC), a key facility of the University of Ottawa, is at the forefront of health and wellness research. Partnering with the Université du Québec en Outaouais, it provides crucial microdata for researchers. Professors Catherine Deri Armstrong and Ian Colman are among those utilizing ORDC data for groundbreaking studies, from end-of-life care determinants to the cyclical nature of sleep and the impact of suicide exposure on youth. These insights, facilitated by accurate data, drive evidence-based policy decisions globally.

Since it was created in 2019, the University’s Collège des Chaires de recherche sur le monde francophone has played a leading role in conducting multidisciplinary research on the French-speaking world and sharing that knowledge in French. The research chairs have received more than $16 million in funding since the college’s inception—and have taken on 26 new projects involving nearly 90 students since 2021 alone.

A uOttawa researcher has been awarded a grant from the Social Sciences and Humanities Research Council to explore women’s sacred responsibilities to water. Through a project titled “Women and Water: Anishinaabekwe Collaboration Across Water Jurisdictions,” Professor Aimée Craft and her research team aim to advance Indigenous water governance by creating dialogue between artists, activists and legal theorists about Anishinaabe water laws and principles.
A group of uOttawa researchers is leading a $1.7 million international interdisciplinary project to examine the phenomenon of unwritten constitutionalism. Led by Professor Vanessa MacDonnell, the research team is working with scholars in the United Kingdom and Germany to compare each nation’s approach to unwritten constitutional norms and principles, and identifying the factors that influence their recognition, definition and enforcement.

Preventing Canada for future pandemics

In 2022–2023, the University of Ottawa and McMaster University joined forces to ensure Canada will be in a better position to protect Canadians’ health should another epidemic or pandemic emerge. The Canadian Pandemic Preparedness Hub is an innovative partnership between industry, the health-care sector and the two universities. It will help Canadian universities develop the medicines of tomorrow in a cost-effective and timely fashion.

Leading the way in quantum research

The University established a new quantum research hub in Montreal as part of its cutting-edge global quantum research mission. Launched in partnership with Ericsson Canada and the University of Sherbrooke, the hub will host research projects that aim to explore quantum-based algorithms for accelerating processing in telecom networks and distributed quantum computing.

Working with industry to advance 5G security research

Researchers at uOttawa’s Smart Connected Vehicles Innovation Centre have been awarded $3 million in funding for two projects to develop faster, stronger and more secure 5G-enabled capabilities for use in connected and autonomous vehicles and other applications. Through partnerships with industry leaders like BlackBerry, thinkRF, TELUS and Wesley Clover, the projects will not only advance 5G security, but also contribute to training some 40 graduate students.

Vanessa MacDonnell, professor at the Faculty of Law, Common Law Section, and co-director of the uOttawa Public Law Centre.
TRANSFORMATIVE RESEARCH

**Identifying research gaps concerning cancers affecting Black communities**

A new study by uOttawa’s Interdisciplinary Centre for Black Health has revealed that no data is available for the 20 most common types of cancer in Black communities in Canada. The study also makes recommendations to better plan and adapt public health programs, including promotion and prevention strategies. The goal is to improve the quality of care and treatments offered to Black Canadians.

**Supporting cutting-edge research by Canada Research Chairs**

Two University of Ottawa researchers have been awarded new Canada Research Chairs (CRCs), and a third has had one renewed. The new CRCs will support health economics research by Professor Hawre Jalal and social entrepreneurship and inclusion research by Professor Ana Maria Peredo. Professor Mireille Ouimet’s renewed CRC will enable her to continue her important research into cardiovascular metabolism and cell biology.

**Revolutionizing time**

Professor Paul Corkum has once again been recognized for his pioneering work in the development of attosecond science. Along with two other international scholars, he received the prestigious 2022 BBVA Foundation Frontiers of Knowledge Award in Basic Sciences. The award recipients’ pioneering work has made it possible to observe subatomic processes unfolding over the shortest time scale captured by science.

**Helping Indigenous communities to weather the effects of climate change**

The University’s Centre for Indigenous Community Infrastructure has won a $1 million grant from the TD Ready Challenge for its development of an innovative online data analysis tool. The tool, known as the National Indigenous Climate Compass, will help Indigenous communities map and track climate change risks that are specific to their regions. Ultimately, the goal is to provide collected data that will drive community development projects led by First Nations, Inuit and Métis partners.
$432 million
awarded in research funding
(a year-over-year increase of
$49 million)

8th
ranked research university
in Canada*

14
new companies formed
(10 through the Startup
Garage program)

5th
ranked university in Canada in
2022 for publication intensity*

6th
ranked university in Canada
in research funding per
professor ($330,800)

231
Canada Research Chairs
(31 more than in 2020)

203rd
QS World Universities Rankings

231
research laboratories

25
patents granted

49
invention disclosures

58
patent applications

16
industry licences

* Source: Research Infosource Inc.
Student experience

When you choose the University of Ottawa, you are choosing an inclusive learning environment. Our unique uOCompetencies initiative, our current programs and our alumni network prepare our students to succeed in the job market, to enrich our society and, finally, to participate fully in a sustainable future.

Career Corner help desk.

Opening up opportunities in medicine for Black students

A uOttawa club is trying to help ensure that the Black community is better represented in the field of medicine. The Association of Black Aspiring Physicians was started as a way to create a place where Black students can meet other people of colour who are interested in studying medicine and get help navigating the process of applying to medical school or finding volunteer opportunities.

Providing students with the skills to succeed

Thanks to the new uOCompetencies framework, students are getting an opportunity to develop the fundamental skills they will need for a successful career and effective citizenship. The framework includes 11 skills, often known as general or transferable skills, which were chosen after consulting with uOttawa students, professors and administrators. Students learn the skills through faculty courses and academic programs, internships and practicums, or in any experiential learning situation.

Using digital technology to teach and learn

An interdisciplinary team of professors, staff and students from uOttawa is working to create the infrastructure needed to drive digital innovation in learning—both on and off campus. Kevin Kee, senior advisor, digital strategy and learning innovation, and his team are studying best practices and developments in the use of AI and other digital technologies that have the most potential both nationally and globally. The goal is to make the University a leader in digital learning innovation.
Building valuable connections between students and alumni

Through an online networking platform called Ten Thousand Coffees, uOttawa students are getting the chance to connect with alumni mentors from all over the world, as a way to prepare for the future world of work. The program matches current students with alumni who graduated from their programs, so they can get advice and support as well as discover opportunities to accelerate their careers.

Supporting student success and resilience at all levels

The University began offering academic support to elementary school students from at-risk groups as part of the School of the Greats program. We are the first in Canada to take part in this extracurricular mentorship program. Twenty uOttawa students volunteered as mentors, helping younger students build their self-confidence and improve their skills in French, math and science.

Promoting inclusivity on campus and beyond

A new website is helping uOttawa become a national leader in inclusive pedagogy. Developed by the University’s Teaching and Learning Support Service, the Inclusive Pedagogies website provides teachers with a blend of exploration, self-guided learning and practical tips to help them centre their teaching around inclusive practices—with the goal of making the University even more inclusive.

Understanding climate change through gaming

Nearly 100 students attended this year’s edition of the Maker Jam Challenge, an event that taps into student innovation and creativity. In one of the competitions, the participants had 36 hours to put their inventiveness and creativity to the test by creating a game on the topic of environmental crises. In another, they had to develop a useful product in response to a challenge from community members.

Gemma Lin (left) and Melissa Leam-Chen (right) from the “Road to Revival” team participating in the Maker Jam Challenge.
Improving access to services for BIPOC women and the LGBTQ2+ community

University students took part in a project to find ways to provide equitable access to critical social supports for BIPOC and marginalized women as well as LGBTQ2+ community members. Three groups of students were selected to participate in the Venture Initiative Social Innovation Pitch Competition, with one finishing second. The initiative is a collaborative venture between the Faculty of Social Sciences and the Faculty of Arts. This demonstrates how education can lead to practical work that benefits the community.

Working to support Indigenous reconciliation through volunteerism

The University of Ottawa is working to amplify Indigenous voices and advance reconciliation through a new partnership with the Legacy of Hope Foundation. The foundation’s goal is to educate Canadians about Indigenous history and counter misconceptions about the history and culture of Indigenous peoples. The partnership is providing uOttawa students from various disciplines with volunteering opportunities that will help them to better understand Indigenous culture.

Training the next wave of AI, STEM and user-experience (UX) professionals

Students interested in working at the intersection of technology and other fields—like arts, social sciences or health care—are being offered experiential learning opportunities through a new Bachelor of Multidisciplinary Design program. The program gives students hands-on experience through internships, labs and mentoring, and stands out as a creative way to offer a bachelor’s degree in technology and engineering design to a broader group of students.
Improving life for Ottawa residents

Students at the University are helping to improve the health and well-being of people who live in the nation’s capital through a new initiative with the City of Ottawa. Through the CityStudio program, city staff develop project ideas that match with uOttawa expertise. Students then collaborate with city staff, professors and community members to develop solutions that improve citizens’ lives.

Breaking down barriers for Black athletes

The University of Ottawa Black Student-Athletes Advocacy Council (BSAAC) received a grant that is helping to increase BIPOC representation in sport and foster equity in varsity athletics. The Ontario Youth Wellness Grant will enable BSAAC—which was formed by Gee-Gee student athletes in 2020—to create recreational programs for uOttawa’s Black students as well as Black youth from underserved communities.

Fostering youth mental health through music

Six uOttawa students have combined their passion for health care and music to create an innovative extracurricular program that fosters the mental well-being of Ottawa-area youth in a safe and stimulating space. The project uses music to strengthen social ties and communication, and aims to get students to take part in hands-on projects. It emerged from CityStudio, a collaboration between the City of Ottawa, the University and community partners.

Bringing students together to fuel social change

This past year, uOttawa’s Faculty of Engineering hosted the finalists of the U7+ Student Challenge. The challenge was created by the U7+ Alliance of Universities to allow students to collaborate on and propose solutions to a local challenge linked to the United Nation’s Sustainable Development Goals. It provided students with the opportunity to use technology as a tool to solve real-world sustainability issues.
More than 47,000 students

$117 million in scholarship and bursaries awarded to undergraduate students

550 undergraduate and graduate programs

10,112 degrees granted

96% employment rate, two years after undergraduate graduation

800+ students enrolled in micro-programs

51% of our undergraduate students graduated with at least one experiential or work-integrated learning opportunity

17% participated in CO-OP

18% participated in practicums

12% participated in internships

12% participated in applied research projects

5th largest co-op program in the country

86% of students are satisfied with their experience at uOttawa
The Francophonie

In light of its Francophone roots and bilingual nature, the University of Ottawa is naturally a top choice for postsecondary education for members of Francophone communities in Canada and abroad. Its diversity, scholarly research, creativity, willingness to innovate, collaborations and partnerships in support of learning all contribute to the vibrancy of the Francophonie.

Reiterating support for a strong Francophonie

The University’s Senate and Board of Governors unanimously adopted a modernized Regulation on Bilingualism. The regulation is a key tool supporting the University’s efforts to achieve substantive equality of English and French on campus. It also supports bilingualism and the vitality of the Francophonie. The regulation applies to academic program offerings, research, human resources, communications and more, and will serve as a cornerstone of the community’s linguistic well-being.

Reimagining uOttawa’s French-language research centre

After almost 65 years, the University’s Centre de recherche en civilisation canadienne-française got a new name in 2022–2023: the Centre de recherche sur les Francophonies canadiennes. The centre is the oldest research centre studying the literature, culture and history of Francophones in Canada and the new name better reflects its work, given the changes in Francophone demographics in Canada and the issues facing these communities today.

Bolstering French teaching at uOttawa

In fall 2023, uOttawa expanded the range of science and engineering programs taught in French, after a historic investment enabled the University to hire some 20 new Francophone professors in these fields. This funding will also allow the University to offer new programs in health and management and to create new experiential learning spaces for students enrolled in nursing, nutrition, speech therapy and audiology.
Renewing our commitment to linguistic diversity

The University celebrated Francophonie Day by welcoming the Groupe des Ambassadrices et Ambassadeurs Francophones d’Ottawa to a conference on campus attended by an international group of panellists and participants. Discussions centred on global influence, language education and cooperation for conflict prevention. The goal to transform the Francophonie into a key tool for preserving democratic values and cultural richness.

Hosting leading French-language researchers

Four new Francophone Mobility Chairs were established in 2022 to enrich uOttawa’s Collège des chaires de recherche sur le monde francophone (CCRMF) program. The chairs were awarded to internationally renowned Francophone researchers from Morocco, Senegal and France. The researchers will enable interdisciplinary collaboration on a variety of topics and will play a crucial role in raising the profile of the University beyond Canada’s borders.

Striving for language equity in health care

A uOttawa professor is coming up with solutions that will help Francophones in Ontario receive health care in French. Professor Jacinthe Savard and her team in the School of Rehabilitation Sciences are looking at the potential impact of language on patients’ health and recovery. Studies have shown that patients who don’t receive care in their first language may ask fewer questions and are more likely to be misdiagnosed.
Launched a new French-language undergraduate Doctor of Pharmacy program

Last fall, uOttawa welcomed students from Ontario, Quebec and New Brunswick to its new French-language undergraduate Doctor of Pharmacy program. This marks the first time that Francophones in Canada who want to become pharmacists can study in French outside Quebec. Because the program received so many applications, the Faculty of Medicine plans to open it to more students in the years ahead.

Celebrating the Francophonie and promoting knowledge

In May 2023, more than 120 researchers representing all uOttawa faculties travelled to Montreal to participate in this year’s ACFAS (Association francophone pour le savoir) conference. ACFAS, Canada’s largest organization of Francophone scholars, celebrated its 100th anniversary this year. The conference theme was “100 years of knowledge for a sustainable world.” Next year, uOttawa will host the ACFAS conference for the first time since 2009.

Renewing uOttawa’s commitment to Francophone scientific diplomacy

The University renewed its commitment to the Réseau international des Chaires Senghor de la Francophonie. Created in 2002, the international network of teacher-researchers from a wide variety of backgrounds collaborates and co-operates to promote teaching and research in French. The University of Ottawa is one of 21 universities around the world—and one of only two in Canada—that belong to the organization.
10 research chairs focusing on Canada’s Francophonie

50% of students enrolled in university programs taught in French outside Quebec, come to uOttawa

80% of students enrolled in French university programs in Ontario are at uOttawa

14,109 students are enrolled in programs taught in French

30% steady proportion of Francophone enrolment year after year

50% of students enrolled in university programs taught in French outside Quebec, come to uOttawa

1,600+ placements to support French-speaking students through Community Service Learning or volunteer opportunities

800+ internships in French to help train students enrolled in programs taught in French

150+ Francophone organizations offering CO-OP program internship opportunities

$16,151,344 in grants since 2019, when the Collège de chaires de recherche sur le monde Francophone (CCRMF) was founded

Windsor, Toronto, Calgary, Saskatoon

Campuses and service centres outside the National Capital Region:
Agents of change

The impact of those who invest in the future, challenge our ideas and systems, and contribute to creating an open and inclusive society is seen every day on our campus. Putting knowledge, expertise, inventiveness and skills to good use, and exceeding expectations, are the qualities inherent in our change leaders, who are determined to help improve the well-being of members of our society.

Claudette Commanda, 15th chancellor of the University of Ottawa, and her grandchildren at her installation ceremony in June 2023.

Welcoming uOttawa’s first Indigenous chancellor

This year, Claudette Commanda—an Algonquin Anishinaabe from the Kikanak Zibi Anishinabeg First Nation and a uOttawa alumna and former professor—was named chancellor. Ms. Commanda has already deepened the University’s understanding of Indigenous people, rights, history, culture and land, and helped establish its Indigenous Action Plan. As chancellor, she aims to make uOttawa a leader in including Indigenous people, histories, wisdom, truths and experiences in our mandate and to promote its diversity and Indigenous knowledge worldwide.

Fighting racism on campuses

A University of Ottawa graduate student won the 2023 Senior Women Academic Administrators of Canada’s Student Leadership Award for her commitment to ending racism in universities. Karine Coen Sanchez, who is pursuing a PhD in sociology, is dedicated to initiating systemic change for Black and other racialized graduate students in Canada. She leads anti-racism initiatives on campus and nationally and has established an anti-racist committee for students at uOttawa.

Supporting cutting-edge medical research and Francophone business studies

A landmark donation of $5 million will drive leading-edge research in brain and cardiovascular health, infection, immunity, inflammation, epidemiology and public health at uOttawa’s Faculty of Medicine. The funds will also be used to enhance the learning experience of Francophone graduate students in the Telfer School of Management and to fund two new research bursaries in Francophone business. The donation came from Camille Villeneuve, president of Multivesco.
**Blazing a trail in cancer treatment**

An associate professor at uOttawa’s Faculty of Medicine won the Canadian Society for Clinical Investigation’s young investigator award in 2022–2023. Dr. Natasha Kekre’s research focuses on cellular therapies for cancer, and she has pioneered a “made in Canada” chimeric antigen receptor (CAR) T-cell clinical trial therapy. Her early-career work has secured millions in funding, led to numerous peer-reviewed publications and helped advance the field of immunotherapy in Canada.

**Contributing to Indigenous health and inclusion**

Scientists from uOttawa are transforming the future of learning and research in Indigenous health and health sciences thanks to a new $2.5 million gift from BMO to the reIMAGINE campaign. About $1 million will go toward the construction of new facilities. The rest will support the launch of a new Canada Research Chair in Indigenous Health, which will help the school pursue a path to Indigenization in its courses, curricula, research and community relationships.

**Decolonizing education**

University of Ottawa alumna Lisa Howell (PhD ’22) received an award from the Canadian Association for Teacher Education for her research on ways to help future teachers understand the impact of colonialism and the goals of reconciliation. Howell believes that learning directly from Indigenous peoples should be the starting point for all educators. Her research addresses how curricula, national narratives, public memory and Canadian culture perpetuate colonialism.
Producers of successful entrepreneurs

Alumna Belinda Gilbey (BASc ’14) was recognized for combining her entrepreneurship and engineering skills to establish a leading energy company. Gilbey’s firm, BONDI Energy, is a major player in Ontario’s cleantech sector. Gilbey credits the strong connections she made at uOttawa for laying the groundwork for her success, and emphasizes the importance of “surrounding yourself with people who want you to succeed.”

Making a difference for underserved communities

A newly-minted graduate of the Faculty of Education has put their talents to work developing and managing technology initiatives to help underserved communities. Zachary Wynen, who graduated in spring 2023, is working with Actua, a nonprofit educational organization. They are developing and managing initiatives such as an Indigenous land camp experience, which provides Indigenous students with access to innovative, engaging educational resources.

Building a better business school

In October 2022, Ian Telfer tossed a coin to kick off the annual Panda Game—but not just any coin. The 22-pound gold coin, seven inches in diameter, was worth $750,000, and Telfer’s plan was to donate that amount to uOttawa. Now chair of Goldcorp Inc., Telfer earned his MBA at uOttawa in 1976. The University renamed its School of Management after him in 2007 following a $25 million donation.

Championing students with disabilities

This year, the Department of Theatre developed an innovative device to help a student with a hearing impairment. When the second-year student Amélie Mercier, who has cochlear implants and lip-reading skills, ran into communication problems during a mandatory production course, faculty members and fellow students were determined to find a solution. The device they came up with enabled the student to work in all of the University’s theatre spaces.
**Building a better health-care system**

A uOttawa epidemiology graduate won the prestigious Governor General’s Gold Medal this year. Dr. Faizan Khan focused his dissertation on ways to address key evidence gaps in decisions about treatment for patients with venous thromboembolism (a type of blood clot that can be fatal). Dr. Khan aims to establish himself as an independent investigator in epidemiology and health and make health care in Canada safer, better and more cost-effective.

**Advocating for trans rights**

Professor Samuel Singer, an advocate for trans justice, was a co-recipient of the SOGIC Hero Award this year. The award recognizes lawyers, professors, law students and judges who have advanced equality for LGBTQ2SI+ communities. Among other achievements, Professor Singer founded the Trans Legal Clinic in Montreal and served as a co-plaintiff in the ground-breaking Quebec human rights case Centre for Gender Advocacy v. Attorney General of Quebec.

**Graduating the first cohort of the Indigenous Law Certificate program**

The first 14 students of uOttawa’s new Indigenous Law Certificate program graduated in 2023. The only program of its kind offered in French in Canada, it was designed exclusively for Indigenous learners. Professors use experiential learning, observation, oral tradition, territory and text analysis. Two of the graduates plan to continue their legal studies with a Licentiate in Law (LLL).

**Launching a new partnership with Desjardins**

In February 2023, uOttawa announced a new commitment from Desjardins to support the reIMAGINE campaign. ReIMAGINE is the University’s call to action to create the future of higher education. The Desjardins partnership will support Gee-Gees Varsity Athletics, the uOttawa eHub Startup Garage and the Desjardins Elevator Pitch Competition. It will also fund scholarships for women and students from racialized communities through the Telfer Capital Markets Program.
$47 million raised, uOttawa’s largest ever single-year total

$6.9 million in funds allocated to support students

$2.4 million raised to support the University’s most urgent areas of need

1,246 regular professors

3,289 staff (regular and term)

8 out of 10 donors made gifts smaller than $500

4,097 donors

27 new donors made the decision to make a planned gift

275,000 alumni

150+ countries
A mindset for impact

We are a locally- and globally-minded university, dedicated to fostering international collaboration, diverse cultural experiences and a curriculum that mirrors our interconnected world. Rooted in a culture of equity, diversity and inclusion, we embrace diverse realities and ideas. Most importantly, we ardently strive to cultivate a mindset aimed at creating lasting, positive impact, both within and beyond the academic sphere.

The Social Sciences Building provides spaces for study and group interactions, modern multimedia-enabled classrooms and offices.

Studying Indigenous knowledge systems and well-being

University professor Tricia McGuire-Adams received more than $500,000 from the Canadian Foundation for Innovation to support her research on the knowledge and well-being of Indigenous peoples. An Anishinaabe researcher from Bingwi Neyaashi Anishinaabek, Dr. McGuire-Adams holds the Canada Research Chair in Indigenous Ganandawisiwin. She and her team are exploring topics in land, language, ceremonies and well-being, and establishing a space that supports the principles and protocols of Indigenous research.

Making strides toward zero waste on campus

The University claimed the top spot in waste diversion for large campuses in the North American Campus Race to Zero Waste. It was also ranked in the top five institutions for waste diversion. The University has been tracking its waste and recycling since 2008, and operates more than 20 reuse and recycling programs. The Dining Hall alone composts more than 100 tonnes of organic waste annually.

Leading the way towards sustainable, responsible and inclusive trade law

Professor Geneviève Dufour, of the Faculty of Law’s Civil Law Section, was awarded the University Research Chair in Sustainable, Responsible and Inclusive Trade Law. Her research explores how trade law aligns with human rights and environmental protection, seeking solutions for more inclusive trade. Amidst global questioning of traditional trade models for sustainability, Professor Dufour’s expertise bolsters the movement for environmentally and socially responsible international trade.
Breaking down health care barriers for gay men

The University and the Ottawa Hospital’s Research Institute created a new Clinical Research Chair in Gay Men’s Health. The chair—the first of its kind in any Canadian hospital—will address some of the biggest gaps that gay men face in the health-care system. It will educate health-care providers, develop accessible, relevant clinical programs and reach out to the gay community for feedback.

Indigenizing the University

In Fall 2022, the University announced plans to hire seven new Indigenous professors. The positions will be spread across the faculties of Arts, Medicine, Law, Education and Social Sciences. Establishing a competitive, comprehensive recruitment strategy for Indigenous professors is just one part of the University’s Indigenous Action Plan, which aims to create an environment that reflects and supports Indigenous cultures and peoples.

Training the next generation of African leaders

The University of Ottawa signed two partnership agreements with African institutions this year to spur co-operation in education and research. One agreement will support scholarships for outstanding Ghanaian students interested in pursuing graduate studies at uOttawa. The other will establish a framework for collaboration between uOttawa and the African Institute of Mathematical Sciences Global Network (AIMS) to strengthen capacity in math and science for human capital development.
**Advocating for world peace and security**

In spring 2023, more than 75 university leaders from 16 countries called on G7 leaders to invest in peace and security. The leaders—including uOttawa president Jacques Frémont—were part of the U7+ Alliance, an international group of university presidents committed to addressing global challenges multilaterally. They committed to supporting the G7 agenda and fostering a more peaceful and secure world through research, education and public engagement.

**Responding to the climate crisis**

The University published a report on the progress made by its climate programs during the COVID-19 pandemic. According to the report, the University offered 59 climate-focused undergraduate and graduate courses in 2021—and as a result, there are now 138 active research projects related to the climate crisis. The projects are supported by 13 research chairs linked to climate change and sustainability. The University plans to divest from its fossil fuel holdings completely by 2030.

**Bringing reconciliation education and resources to the classroom**

A research project reveals that early education on reconciliation inspires Canadian students to engage in social justice movements, challenging the belief that difficult topics shouldn’t be taught too early. The study, led by University of Ottawa professors Lisa Howell and Nicholas Ng-A-Fook, demonstrates the positive impact of age-appropriate resources. The Spirit Bear Virtual School, providing teachers nationwide with truth and reconciliation resources, was also launched as part of the multi-year research project.
In spring 2023, uOttawa signed a Framework of Co-operation with Pramila Patten, special representative of the United Nations secretary-general on sexual violence in conflict. The framework supports efforts to respond to conflict-related sexual violence through transformational research. The partnership marks the first time that uOttawa has signed an agreement with the UN.

The University of Ottawa is partnering with the federal government and the Canadian Teachers’ Federation to support the mental health and well-being of teachers and other education workers across the country. Professor Tara Elton-Marshall of the School of Epidemiology and Public Health is leading the initiative at the Faculty of Medicine. The projects will assess mental health cultures at schools and deliver group-based interventions virtually.

The University of Ottawa is bringing feminist history and stories to life by mining the Women’s Archives. The archive of personal papers, flyers and other materials that represent the second-wave feminist movement holds records from more than 200 individuals and grassroots organizations. An important aspect of the project will be showcasing the diversity of the women who were part of the movement.
$10.8 million in scholarships awarded to students from minority groups

22% of our student population are international students

10,500+ international students

150+ countries

Continued growth in international collaborations:

81.9% of uOttawa publications involve collaborations with other universities

30 new partnerships with international universities and organizations created over the past year

237 students admitted via the uOttawa inclusive admission program

1,234 students helped by the student support case management team

21,570 visits to the Wellness Lounge

1,059 peer-to-peer online chat conversations

36,000 appointments offered since the opening of our Student Health and Wellness Centre in May 2022

86% student satisfaction with services received

26,260 peer-to-peer street team conversations (educational outreach and workshops on health and wellness resources, harm reduction, safer substance use, consent)
Transformation is not just about change. It is about sowing seeds in an environment to build and foster even greater change for the future.

Claudette Commanda
Chancellor
## Governance

### Board of Governors

<table>
<thead>
<tr>
<th>Chair</th>
<th>Omar Abouzaher</th>
<th>Stéphane Giguère</th>
<th>Donatille Mujawamariya</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vice Chair</td>
<td>Jennifer Adams</td>
<td>Kafia Barkat</td>
<td>Norm Odjick</td>
</tr>
<tr>
<td>Chair</td>
<td>Francois Guimont</td>
<td>Jamie Bell</td>
<td>François-Éric Racicot</td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Jennifer Adams</td>
<td>Alex Beraskow</td>
<td>Marianne Saikaley</td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Omar Abouzaher</td>
<td>Bryce Bogie</td>
<td>Jessica Tchida</td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Jennifer Adams</td>
<td>David Chemla</td>
<td>Lucie Tedesco</td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Omar Abouzaher</td>
<td>Pierre Cyr</td>
<td>Shaunt Tokmakjian</td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Jennifer Adams</td>
<td>Christine Dallaire</td>
<td></td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Omar Abouzaher</td>
<td>Jacques Frémont</td>
<td></td>
</tr>
<tr>
<td>Vice Chair</td>
<td>Jennifer Adams</td>
<td>Joe Geurts</td>
<td></td>
</tr>
</tbody>
</table>

### Governors Emeriti

- Kathryn Butler Malette
- Denis Desautels

### Chancellor

- Claudette Commanda

### President and Vice-Chancellor

- Jacques Frémont

### Vice-Presidents

<table>
<thead>
<tr>
<th>Academic Affairs</th>
<th>Vacant (in the process of recruiting)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provost and Vice-President</td>
<td>Vice-President, External Relations</td>
</tr>
<tr>
<td>Research and Innovation</td>
<td>Vice-President, Finance and Administration</td>
</tr>
<tr>
<td>International and Francophonie</td>
<td>Secretary-General</td>
</tr>
</tbody>
</table>

### Deans

<table>
<thead>
<tr>
<th>Faculty of Arts</th>
<th>Faculty of Social Sciences</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kathryn Prince (interim)</td>
<td>Victoria Barham</td>
</tr>
<tr>
<td>Faculty of Engineering</td>
<td>Facult of Education</td>
</tr>
<tr>
<td>Jacques Beauvais</td>
<td>Richard Barwell</td>
</tr>
<tr>
<td>Telfer School of Management</td>
<td>Susan &amp; Perry Dellelce Dean,</td>
</tr>
<tr>
<td>Stéphane Brutus</td>
<td>Faculty of Law, Common Law Section</td>
</tr>
<tr>
<td>Faculty of Health Sciences</td>
<td>Kristen Boon</td>
</tr>
<tr>
<td>Lucie Thibault</td>
<td>Faculty of Law, Civil Law Section</td>
</tr>
<tr>
<td>Faculty of Medicine</td>
<td>Marie-Eve Sylvestre</td>
</tr>
<tr>
<td>Bernard Jasmin</td>
<td>Faculty of Science</td>
</tr>
<tr>
<td></td>
<td>Louis Barrault</td>
</tr>
</tbody>
</table>
President’s Report 2022–2023

Office of the President

550 Cumberland Street, Room 212
Ottawa ON K1N 6N5

Tel.: 613-562-5809
Email: president@uOttawa.ca

uOttawa.ca