



University of Ottawa

Campus Master Plan



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**URBAN
STRATEGIES
INC.**



uOttawa

University of Ottawa

Campus Master Plan

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	Green the campus	
	Transform King Edward	
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	Develop complete communities	
	Foster new partnerships	

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A blue-tinted photograph of a university campus. In the background, a large, classical-style building with a pediment and columns is visible. In the foreground, a paved walkway leads towards the building, with several people walking. To the left, there are trees and a large, rectangular planter box with some plants. The overall atmosphere is academic and serene.

The University of Ottawa holds a prominent place nationally and internationally as one of Canada's leading universities and the largest bilingual university in the world. It is also located in the heart of the nation's capital, contributing significantly to the region's economy, culture and quality of life.

Over the past two decades, uOttawa has grown steadily and today accommodates more than 42,000 students and more than 8,000 employees. Enrollment growth over the next 20 years is not expected to be as great as in recent years. Nevertheless, the campus will continue to evolve to address existing and future needs for new academic facilities, social and recreational spaces, and housing.

The University of Ottawa Campus Master Plan will guide the campus's future evolution by providing a framework and guidelines for the development of buildings, open spaces and infrastructure. The plan looks comprehensively and holistically at the University's setting, land base and facilities. In establishing directions for physical growth and improvements, it aims to ensure future investments not only support the academic mission but also contribute to creating a campus that is inviting, memorable and sustainable.

Introduction



1.1 Purpose and Goals

The purpose of the Campus Master Plan (CMP) is to guide the physical development of uOttawa's campus over the next 20 years.

With its focus on the campus environment, the CMP complements and supports the University's Strategic Plan.

The CMP describes and illustrates how the campus should be structured in terms of land use, open space and connectivity. It identifies initiatives intended to implement the framework and generally improve the environment and functionality of the campus. Within the framework a range of facility types and forms can be accommodated as required to support academic and other objectives over the long term. Recognizing short-term needs and opportunities, the plan also identifies facility priorities for the next 5-10 years.

In 2011 the University adopted Destination 20/20, a strategic plan to guide their continued rise to prominence in the period to 2020. The vision is to become one of Canada's very best universities: to attract the most promising students and the most gifted faculty, and to create an academic environment in which students are challenged and respond, teachers are valued and inspire, and researchers are supported and excel. Destination 2020 sets out four strategic goals:

- 1 Enhance our students' experience, enriching both the teaching and learning dimensions of their time here.
- 2 Deepen our research efforts and broaden their contribution to society.
- 3 Strengthen our unique role in the Francophonie and in the advancement of bilingualism.
- 4 Further the internationalization of our teaching and research programs.

The University also identifies the following priorities:

- Strategically plan our student growth to meet our goals while responding to the increasing need for university access in Ontario.
- Hone the attributes that are essential to our mission while undertaking new strategic ventures that will inspire and motivate our University community.
- Destination 2020 also reinforces uOttawa's commitment to continue being a leader in sustainable development.

The CMP supports the University's five goals for campus development:

- 1 Enhance the teaching, research and service mission of the University.
- 2 Improve the quality of life of the University community through creating humane, safe and inspiring spaces for interaction and activity as well as through intelligent “place making”.
- 3 Unlock economic value of land through intelligent mission related and ancillary development, and value creating trades.
- 4 Create a strong constituency for the University by creating spaces that are platforms for engagement and are resources for the broader community.
- 5 Relate to a “zone of interest” around the campus productively, managing the impact of campus development on the surrounding area and shaping the development of the surrounding area to achieve the above.

There are six parts to the overall Campus Master Plan:

- 1 **Introduction** provides background and describes the planning process.
- 2 **Context** summarizes the historic evolution of the uOttawa campus, analyzes the urban context and existing conditions on campus, highlights growth projections and trends, and describes opportunities for improving the campus.
- 3 **Framework and Big Moves** illustrates the planned structure of the campus and describes the major physical changes envisioned.
- 4 **The Plan** describes the intent with respect to each layer of the campus, including development sites, land use, transportation and open space. It also provides strategic directions regarding housing and social space.
- 5 **Precinct Strategies** zooms into each distinct part of the campus to describe development and open space opportunities and future projects.
- 6 **Implementation** identifies short-term projects and tools that will help to implement the plan.

The Campus Master Plan will guide all decisions about the campus's future development and therefore should be used by anyone involved in shaping and improving the campus, including: staff, faculty and students; architects, landscape architects and engineers; City officials, neighbouring residents and the general public.

1.2 uOttawa's Campus Locations

The uOttawa campus has grown beyond its historic site on the east bank of the Rideau Canal and today includes the former Algonquin College lands on the Rideau River and facilities adjacent to the Ottawa Hospital. All of these three areas, described below, are included in the Campus Master Plan. They are made up of distinct places, or “precincts”, with each precinct having a distinct role in supporting the academic mission and a unique set of opportunities and challenges.

Downtown/Sandy Hill

The historic main campus remains the heart of the University. Triangular in shape, it extends south from Stewart Street to Mann Avenue and east from the Rideau Canal to Henderson Avenue. It occupies a prominent place downtown, within walking distance of Ottawa's Central Business District and the Byward Market.

The Downtown/Sandy Hill area of the campus comprises 28 hectares of land, about 100 buildings and close to 450,000 square meters of floor space. It is home to all of the University's faculties except Health Sciences and Medicine and most of its administrative functions.

Lees Station Area

The University owns, controls or otherwise has an interest in the majority of the land available for development or redevelopment within 600 meters of Lees Station area, including: 200 Lees Avenue (lands formerly owned by Algonquin College), the former City snow dump (the “Robinson Precinct”) and the lands immediately adjacent to the Lees Transit Station. The University currently uses the 200 Lees site for a variety of campus activities including classroom and lab space for several faculties (Arts, Engineering, Health Sciences, and Science), administration space, library services, food services, and a large football stadium with a grandstand.

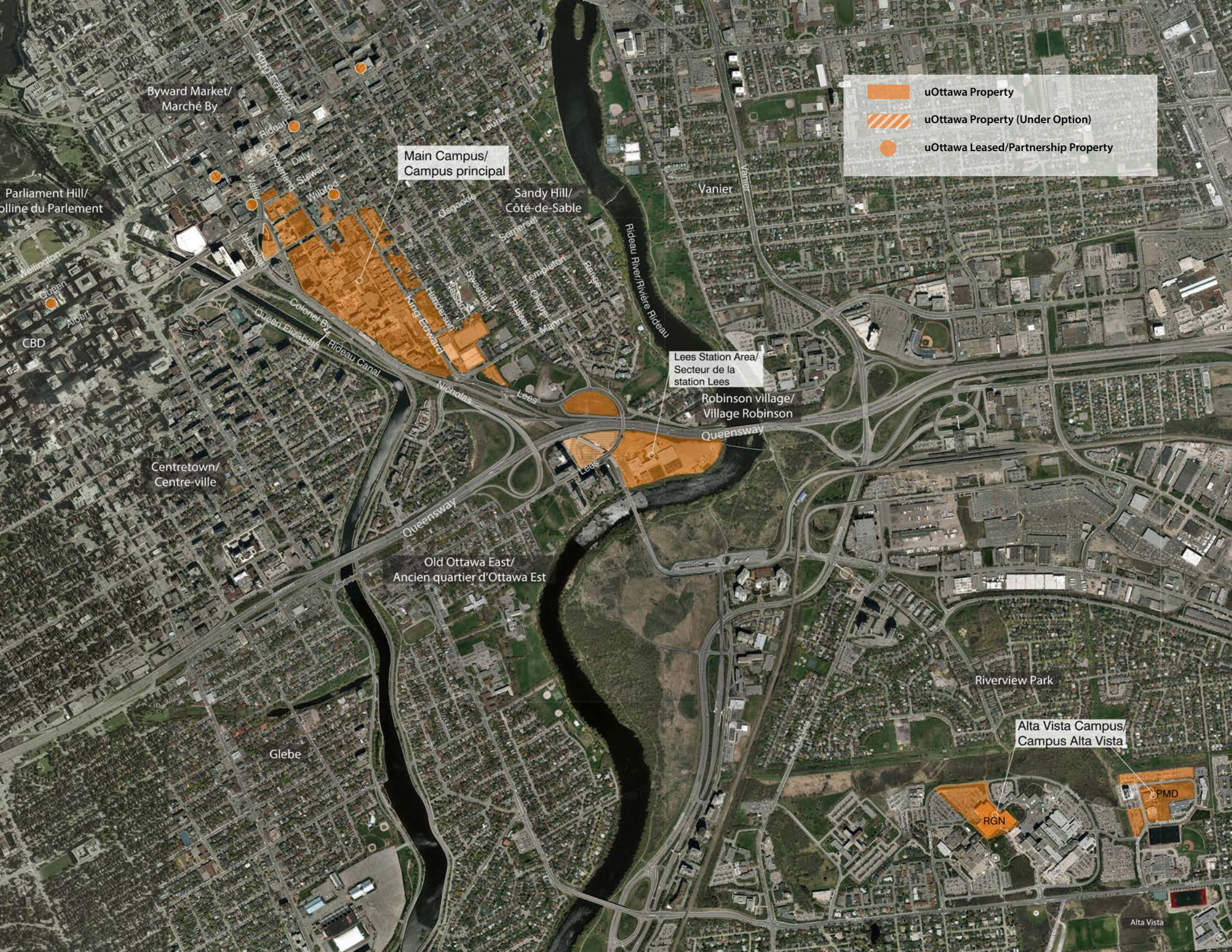
Alta Vista


The lands described as Alta Vista are located near the intersection of Smyth Road and Alta Vista within the Ottawa Hospital complex. The complex also includes the Children's Hospital of Eastern Ontario and the Rehabilitation Centre. The Faculty of Medicine and Faculty of Health Sciences are located in Roger Guindon Hall, and the University also owns two buildings and lands on Peter Morand, east of the Ottawa Health Sciences complex.

Other Facilities

The University currently leases several buildings in Ottawa, mostly downtown. St. Paul University, located in Old Ottawa East, is affiliated with the University of Ottawa but manages its campus independently from uOttawa and is not included in the Campus Master Plan.

Figure 1-1
The Study Area



-  uOttawa Property
-  uOttawa Property (Under Option)
-  uOttawa Leased/Partnership Property

Main Campus/
Campus principal

Lees Station Area/
Secteur de la
station Lees

Robinson village/
Village Robinson

Alta Vista Campus/
Campus Alta Vista

Riverview Park

RGN

PMD

Alta Vista

Byward Market/
Marché By

Parliament Hill/
Colline du Parlement

Wellington

Queen

Albert

CBD

Centretown/
Centre-ville

Old Ottawa East/
Ancien quartier d'Ottawa Est

Glebe

Sandy Hill/
Côte-de-Sable

Vanier

Rideau River/
Rivière Rideau

Queensway

Nicholas

Queen Elizabeth

Colonel By

King Edward

Byward Market/
Marché By

Rideau

Daly

Stewart

Wilbrod

King Edward

Hatchersen

Lees

Queensway

Nicholas

Queensway

Queensway

Queensway

Queensway

Queensway

Queensway

Queensway

Queensway

Queensway

Queensway

Campus Precincts

For the purposes of the Campus Master Plan, the campus is divided into precincts based on historical development, the pattern of existing uses and the distinct opportunities for future development.

The Downtown/Sandy Hill area comprises four precincts:

- Tabaret Precinct captures the original university buildings and neighbouring properties north of Laurier.
- Core Campus Precinct includes most of the University's academic buildings and other facilities south of Laurier.
- King Edward Precinct comprises the six blocks on both sides of King Edward, between Laurier and Templeton.
- Mann Precinct includes the Minto Sports Complex and University and other public lands on the south side of Mann.

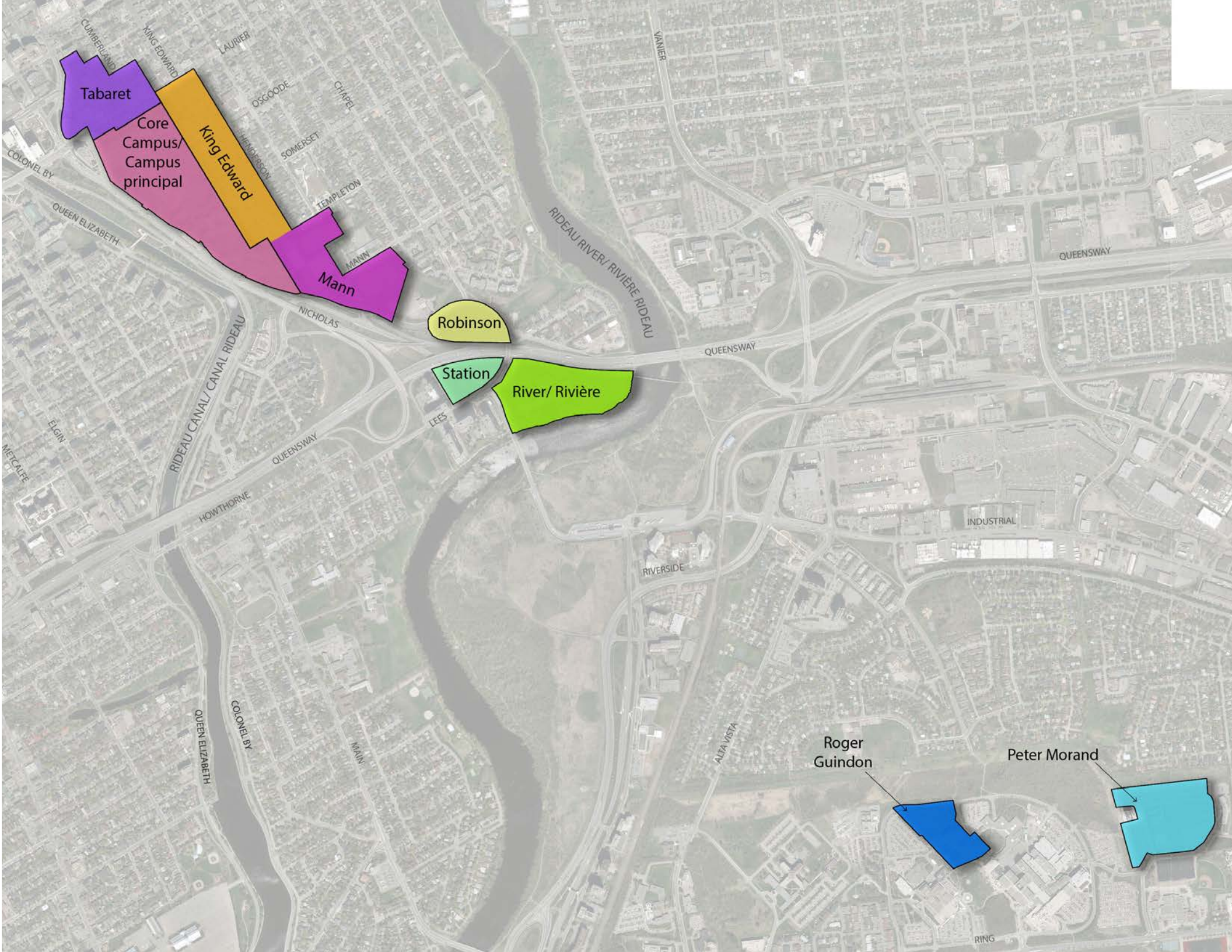
The Lees Station area comprises three precincts:

- Station Precinct includes the properties immediately adjacent to the future LRT station.
- The Robinson Precinct (bowl) is the site of the former City snow dump on the north side of the Queensway.
- River Precinct captures the former Algonquin College lands, also sometimes referred to as 200 Lees.

Alta Vista comprises two precincts:

- Roger Guindon Precinct includes the building of the same name and the adjacent parking area used by the University.
- Peter Morand Precinct captures the University's properties on the street with the same name, east of the Ottawa Hospital.

Figure 1-2
Campus Precincts



Tabaret

Core
Campus/
Campus
principal

King Edward

Mann

Robinson

Station

River/ Rivière

Roger
Guindon

Peter Morand

1.3 Study Process

The uOttawa Campus Master Plan study was conducted over a 12-month period in 2013-2014 and engaged students, faculty, staff, neighbouring residents and the City of Ottawa.

The consultation process ensured the plan developed in alignment with broader University objectives and responded to the needs of all users of the campus. Early in the process, meetings were held with the deans, senior administrators and representatives from student groups, community associations, the City, the NCC and the conservation authority. The in-person consultation program also included open houses in the University Centre and Roger Guindon and a visioning workshop that brought together students, faculty and administration. A bilingual project web site and blog provided access to study information and materials, as well as a place to gather community input and have an ongoing dialogue about the campus and student life.

Study Team

A team of consultants prepared the CMP under the supervision of the Office of Strategic Planning. Urban Strategies Inc. led the consultant team, providing expertise in campus planning, urban design, architecture and landscape design. Educational Consulting Services (ECS) assisted with an assessment of existing facilities, and Parsons (formerly Delcan) provided advice on transportation and environmental infrastructure. Real estate advice was provided by Altus.

Administration Committee and Advisory Committee on Campus Development

The process was guided by the Administration Committee (CA) and the Advisory Committee on Campus Development (CDC). The CA comprises senior administrators and the CDC includes representation from administration, faculty, the Board, students and the community. The CDC was established in 2011 and is responsible for:

- 1 Guiding the Board in its decision concerning the type of long-term campus development by including consultants and key community partners from the National Capital Region;
- 2 Advising the administration in the elaboration of the Master Plan and periodically reviewing its implementation.

Administration Committee Membership:

- Allan Rock - President and Vice-Chancellor
- Christian Detellier - Vice-President, Academic and Provost
- Mona Nemer - Vice-President, Research
- Louis de Melo - Vice-President, External Relations
- Marc Joyal - Vice-President, Resources
- Diane Davidson- Vice-President, Governance

Advisory Committee on Campus Development Membership:

- Pierre Deblois - Co-Chair, External Board Member
- Khalil Shariff - Co-Chair, Member of the Board of Governors
- Allan Rock - President and Vice-Chancellor
- Robert J. Giroux - Chair of the Board of Governors
- Marie Lemay - Member of the Board of Governors
- Michael Miles – Professor, Telfer School of Management
- Barry Padolsky - Architect, External
- Anaïs Elboujdaini - Graduate Student Representative
- Sanni Yaya – Professor, Faculty of Health Sciences



▲ Figure 1-3 Visioning Workshop



▲ Figure 1-4 uOttawa Open House - University Centre

