

Service des immeubles / Physical Resources Service (PRS)

Budget Consultation Process March 6, 2014



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- I. Contexte | Context
- II. Budget
- III. Proposition | Proposal
- IV. Conclusion
- V. Questions



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I. Contexte | Context

Ce que nous faisons | What we do

Plan directeur	Master Plan
Planification et design	Planning & Design
Construction	Construction
Rénovation	Renovation
Centrale thermique	Power Plant
Réparations générales	General Repairs
Systèmes de qualité de l'air	Air Quality Systems
Plomberie	Plumbing
Électricité	Electricity
Nettoyage	Cleaning
Déneigement	Snow Removal
Paysagement	Landscaping
Service postal	Postal Services
Déménagement	Moving
Centre d'appels 2222	2222 Call Centre

I. Contexte | Context

Coûts opérationnels courants | Actual Operating Costs

Million \$ (recouvrements excl. recoveries)	2012/13	2013/14 Projeté / Projected	% of Total
Effectifs Staffing	\$14.4	\$14.5	28%
Services publics Utilities	14.5	15.5	30%
Services externalisés Outsourced Services	16.2	14.9	29%
Baux immobiliers Building Leases	1.9	1.9	4%
Matériaux de construction Building Supplies	1.7	1.5	3%
Autres Others	3.4	3.4	6%
	\$52.1	\$51.7	100%

I. Contexte | Context

Ce qui génère les coûts | What drives PRS costs

1	Superficie brute Gross Area	<ul style="list-style-type: none"> +19,6% sur 10 ans (+91,022 m²) 	<ul style="list-style-type: none"> +19.6% over 10 years (+91,022 m²)
2	Intensité d'utilisation Intensity of Usage	<ul style="list-style-type: none"> Prolongation des heures d'utilisation par les étudiants Augmentation du nombre d'étudiants par m² Augmentation des activités de recherche 	<ul style="list-style-type: none"> Extended hours of use by students Increase in number of students per m² Increase in research intensity
3	Conformité externe External Compliance	<ul style="list-style-type: none"> Exigences réglementaires augmentent 	<ul style="list-style-type: none"> Increasing regulatory requirements

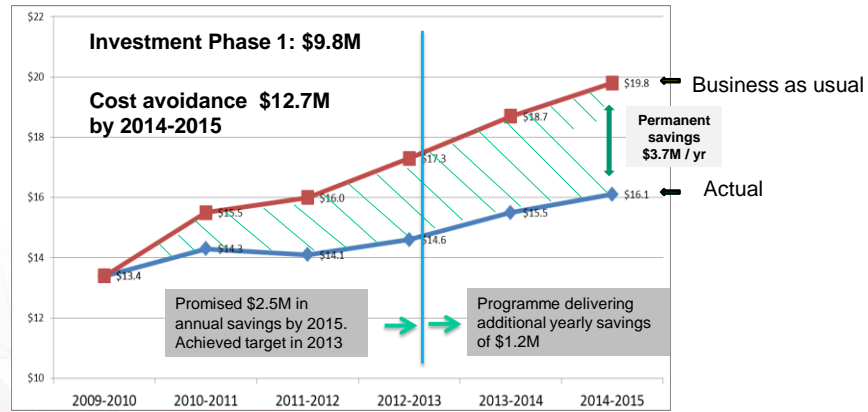
I. Contexte | Context

Notre transformation | Our transformation

- Focus on value for the university and client satisfaction
- Moving from Transaction Management to Performance Management
- Replace perceptions with evidence
 - First PRS annual performance management report will be issued in June 2014

I. Contexte | Context

Écoprosperité: Initiative d'optimisation des ressources |
Eco Prosperity: Resource Optimization Initiative



II Budget

Solutions proposées par uOttawa | Solutions tabled by uOttawa

Solutions possibles Potential Solutions		Commentaires Comments Impact Budget 2014/15 PRS
Dépenses Expenses	Gel de l'embauche Hiring Freeze	<ul style="list-style-type: none"> Not viable for PRS with new buildings coming on stream Impediment to Transformation initiative
	Construction-renovation	<ul style="list-style-type: none"> Limited impact on PRS Budget Negative impact on FCI Delayed work subject to inflation
Revenus Revenues		<ul style="list-style-type: none"> No opportunities in 2014/15 Master Plan to analyze potential for revenue generation

III Proposition | Proposal

Réductions proposées par Immeubles | PRS Proposed Reductions



Proposition Proposal	Économies PRS Savings	Impact-Client 2014/15
Optimisation de l'énergie Phase II Energy Optimization	<ul style="list-style-type: none"> Prêt-investissement uOttawa loan-investment: \$13.5M Économies annuelles / Mature annual savings: \$2.3M Remboursement / Payback by : 2020-21 	Aucun None

	<p>DEEP ENERGY RETROFITS</p> <p>\$10 MILLION initial investment</p> <p>\$1.9 MILLION annual return (fully ramped up)</p>
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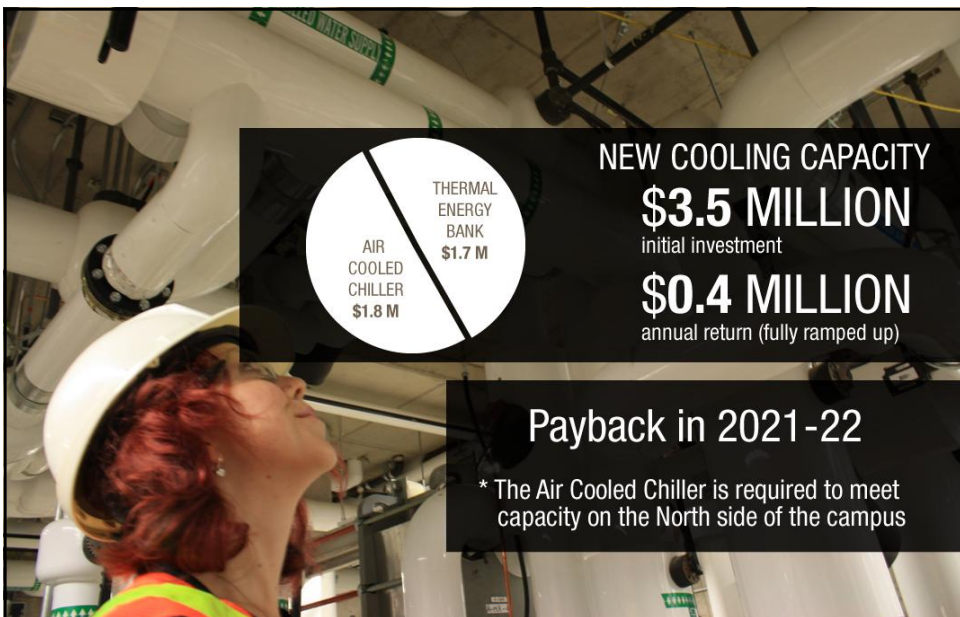


THESE DEEP ENERGY RETROFITS WILL RESULTS IN

- **Payback in 2020-21**
- **\$20 Million in cumulative savings by 2030**

* This includes \$4 Million in required deferred maintenance

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NEW COOLING CAPACITY

\$3.5 MILLION initial investment
\$0.4 MILLION annual return (fully ramped up)

Payback in 2021-22

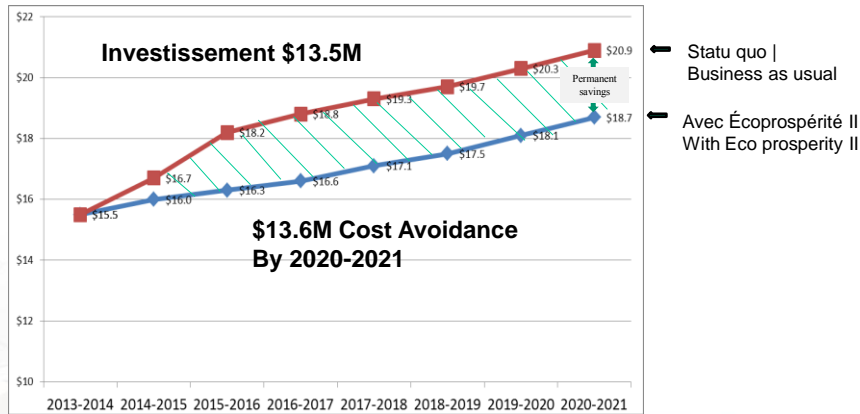
* The Air Cooled Chiller is required to meet capacity on the North side of the campus



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III Proposition | Proposal

Écoprosperité – optimisation de l'énergie, impacts futurs |
Eco Prosperity Energy Optimization Initiatives Impact



IV. Conclusion

- Nous demandons le support du comité pour notre recommandation de procéder avec le programme Écoprosperité II dans les meilleurs délais.
- \$13.5M loan request to finance facility improvements and realize annual operating budget savings of \$2.3M.
- Shelf ready for interventions that will generate \$400K savings in 2014-15.



V. Questions

