

POSITIVE ENERGY

HOW TO DECIDE: ENGAGEMENT, INFORMATION AND CAPACITY: WHAT WORKS?

OTTAWA WORKSHOP, OCTOBER 4 - 5, 2017 AGENDA

University of Ottawa campus
Desmarais Building, 55 Laurier Avenue East, 12th floor

WEDNESDAY OCTOBER 4, 2017

8:00 – 8:30 REGISTRATION – BREAKFAST AVAILABLE

8:30 – 8:45 WELCOME AND OVERVIEW
Dr. Monica Gattinger, Chair, Positive Energy

8:45 – 10:00 ENGAGEMENT, INFORMATION AND CAPACITY: WHAT WORKS? (DISCUSSION PAPER)

Author:
Dr. Louis Simard, Associate Professor, School of Political Studies, University of Ottawa, Positive Energy Research Team

Discussant:
Manon Abud, Vice-President Engagement, Hill & Knowlton Strategies

10:00 – 10:15 HEALTH BREAK

10:15 – 11:45 PANEL 1:
THE NEED FOR LONG-TERM POLICY AND PLANNING FRAMEWORKS IN CANADIAN ENERGY DECISION-MAKING: WHAT WORKS?

The role of national/regional energy visions, policies and plans to strengthen public confidence in energy decision-making; the importance of information, coordination, capacity and better understanding the role of risk perception, values and trust/credibility in public confidence; the role of Indigenous communities in long term policy and planning

Moderator:
Michael Cleland, Senior Fellow, University of Ottawa, Positive Energy Research Team

Speakers:
Loleen Berdahl, Professor and Chair, Political Studies, University of Saskatchewan
Chuck Farmer, Director, Stakeholder and Public Affairs, Independent Electricity System Operator
Jay Khosla, Assistant Deputy Minister, Energy Sector, Natural Resources Canada
Bob Watts, Founding Chair and Senior Fellow, First Peoples Group

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WEDNESDAY OCTOBER 4, 2017

12:00 – 13:30 LUNCH

KEYNOTE SPEAKER:

Dr. Michael Binder, President and Chief Executive Office, Canadian Nuclear Safety Commission

13:30 – 14:30 BREAKOUT SESSION 1: RISING TO THE INFORMATION CHALLENGE

Moderator:

Dr. Stewart Fast, Senior Research Associate, Positive Energy

Kick-off Presentation: Comparing Canadian, US and German Energy Data and Statistics Institutions

Dr. Marisa Beck, Post-doctoral Researcher, Positive Energy

3 Questions:

1. Why do we want energy information, e.g., timely information for investment decisions? public literacy? monitoring of policy objectives? What are the most important goals and features of tracking and developing energy information, e.g. credibility for multiple audiences? quality? timeliness? accessibility? other?
 2. How does consultation and engagement on energy policy and planning differ from consultation and engagement on energy projects? What does this mean for the kinds of information participants and governments require for effective engagement processes?
 3. What are the challenges of coordinating energy information collection and distribution? How can these challenges be addressed?
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14:30 – 15:00 BREAKOUT REPORTING

15:00 – 15:15 HEALTH BREAK

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WEDNESDAY OCTOBER 4, 2017

15:15 – 16:45 PANEL 2:

INSTITUTIONS AND PRACTICES FOR DECISION-MAKING IN QUÉBEC: WHAT'S WORKING? WHAT COULD WORK BETTER?

According to some observers, Quebec's energy decision-making context is quite different than others in Canada along political, cultural, social and environmental lines. While some institutions and practices are similar to other Canadian provinces, others can significantly differ. How do those differences inspire (or not) innovation, learning or new ways to improve decision-making processes? What are the institutions, instruments and experiences in Québec moving from policy development through to project management? What's working? What could work better?

Moderator:

Dr. Louis Simard, Associate Professor, School of Political Studies, University of Ottawa, Positive Energy Research Team

Speakers:

Louis-Gilles Francoeur, Vice-President, BAPE (Bureau des audiences publiques sur l'environnement)

Frédéric Krikorian, Director, Sustainability, Public and Government Affairs, Gaz Métro

Paul John Murdoch, Secretary, Cree Nation Government and Partner, Murdoch Archambault Avocats

Myriam Truchon, Directrice, affaires régionales et collectivités, Hydro-Québec

16:45 – 17:00 OVERVIEW OF NEXT DAY

Dr. Monica Gattinger, Chair, Positive Energy

RECEPTION AND DINNER

18:00 RECEPTION

19:00 – 21:00 DINNER

Keynote Speaker:

Nik Nanos, Chair and Chief Executive Officer, Nanos Research

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THURSDAY OCTOBER 5, 2017

8:00 – 8:30 BREAKFAST AVAILABLE

8:30 – 9:00 OPENING KEYNOTE SPEAKER:

David Mullan, Professor Emeritus, Faculty of Law, Queen's University, Positive Energy Project Advisory Group

9:00 – 10:30 PANEL 3:

REGULATORY DEVELOPMENT AND PROJECT DECISION-MAKING: WHERE INFORMATION, CAPACITY AND ENGAGEMENT MEET THE ROAD

Best practices for balancing engagement/information/capacity with competitiveness/predictability/timeliness; what is working when it comes to co-development and co-management of regulatory development, implementation, monitoring and adaptation; what's working when it comes to co-management, partnerships and long-term relations (including compensation, negotiation, agreements and sharing benefits); how to strengthen public confidence of municipalities and Indigenous authorities in information, evidence and expertise in the regulatory process

Moderator:

Dr. Monica Gattinger, Chair, Positive Energy

Speakers:

Karen Farbridge, President, Karen Farbridge & Associates Ltd., former Mayor of Guelph

Peter Gurnham, Chair, Nova Scotia Utility Review Board

Chris Henderson, President, Lumos Energy

Trent Zacharias, Manager of Local Community Relations, Cenovus

10:30 – 10:45 HEALTH BREAK



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THURSDAY OCTOBER 5, 2017

10:45 – 11:45 **BREAKOUT SESSION 2: MAKING ENGAGEMENT WORK**

Moderator:

Dr. Stephen Bird, Fulbright Visiting Research Chair, University of Ottawa; Positive Energy Research Team
(Professor of Political Science, Clarkson University)

Kick-off Presentation:

Richard Carlson, Director, Energy Policy and Energy Exchange Program, Pollution Probe

3 questions:

1. Why Engage? Are the goals to consult, modify or improve site or policy design, provide information, assess impact, and/or determine non-feasibility? Which goals should be in place under which contexts?
 2. When to engage? It is common to hear the call for greater and earlier engagement. Are there principal limits or drawbacks to earlier engagement? When should permanent or longer term institutions of engagement be implemented or used?
 3. How should we engage? New forms of engagement have emerged over time (impact benefit agreements, co-management initiatives, multi-stakeholder resolution processes, etc.). What should determine the kind of engagement process that is used? What are the good practices to follow? Under what circumstances should more developed and complex processes of engagement be used?
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11:45 – 12:15 **BREAKOUT REPORTING**

12:15 – 12:30 **CONCLUDING REMARKS**

Dr. Monica Gattinger, Chair, Positive Energy

12:30 **LUNCH AVAILABLE**

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NAMES OF WORKSHOP ATTENDEES

- **Hodane Abdi**, 3rd year Economics student, uOttawa, Junior Administration Officer, Institute for Science, Society and Policy
- **Catherine Abreu**, Executive Director, Climate Action Network Canada
- **Manon Abud**, Vice-President, Engagement Strategies, Research and Measurement, Hill and Knowlton Strategies
- **Rafael Aguirre**, Doctoral Candidate, School of Political Studies, uOttawa (Research Assistant, Positive Energy)
- **Deborah Archibald**, Principal Consultant, Archibald Consulting
- **John Barrett**, President and Chief Executive Officer, Canadian Nuclear Association
- **Rob Beamish**, Executive Director, Canadian Energy Pipeline Association Foundation
- **Marisa Beck**, Postdoctoral Fellow, Institute for Science, Society and Policy, uOttawa (Research Team Member, Positive Energy)
- **Loleen Berdahl**, Professor and Chair, Department of Political Studies, University of Saskatchewan (Project Advisory Group, Positive Energy)
- **Michael Binder**, President and Chief Executive Officer, Canadian Nuclear Safety Commission
- **Stephen Bird**, Senior Fellow, Centre on Governance, uOttawa, Professor of Political Science, Clarkson University (Research Team Member, Positive Energy)
- **Francis Bradley**, Chief Operating Officer, Canadian Electricity Association
- **Geneviève Brisson**, Senior Advisor, Sustainable Development and Governmental Affairs, Gaz Métro
- **Richard Carlson**, Director, Energy Policy and Energy Exchange Program, Pollution Probe
- **Michael Cleland**, Senior Fellow, Positive Energy, uOttawa (Research Team Member, Positive Energy)
- **Nadia Cloutier**, Advisor, Community Relations, Hydro Québec
- **Tijs Creutzberg**, Director of Assessments, Council of Canadian Academies
- **Xavier Deschênes-Phillion**, Visiting Student, Institute for Science, Society and Policy, Doctoral Candidate, Department of Political Science, University of British Columbia (Researcher, ISSP)



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NAMES OF WORKSHOP ATTENDEES

- **Rafael de Castro Dezordi**, Communications and Outreach Specialist, Institute for Science, Society and Policy, uOttawa
- **Brett Dolter**, Postdoctoral Fellow, Institute of the Environment, uOttawa
- **Richard Dunn**, Vice-President, Government Relations Canada, Encana
- **Karen Farbridge**, President, Karen Farbridge & Associates Ltd., former Mayor of Guelph
- **Chuck Farmer**, Director, Stakeholder and Public Affairs, Independent Electricity System Operator, Ontario
- **Stewart Fast**, Senior Research Associate and Research Director, Institute for Science, Society and Policy (Research Team Member, Positive Energy)
- **Louis-Gilles Francoeur**, Vice-President, BAPE (Bureau des audiences publiques sur l'environnement), Québec
- **Monica Gattinger**, Director, Institute for Science, Society and Policy, Associate Professor, School of Political Studies, uOttawa (Chair, Positive Energy)
- **Ted Gruetzner**, Vice-President, Corporate Relations and Communications, Ontario Power Generation
- **Peter W. Gurnham**, Chair, Nova Scotia Utility and Review Board
- **Dave Hardy**, President, Hardy Stevenson and Associates
- **Christopher Henderson**, President, Lumos Energy
- **Glen Hodgson**, Senior Fellow and Chair, Low Carbon Growth Economy, The Conference Board of Canada
- **Francesca Iacurto**, Senior Advisor, Government Relations, Canadian Association of Petroleum Producers
- **Jay Khosla**, Assistant Deputy Minister, Energy Sector, Natural Resources Canada
- **Frédéric Krikorian**, Director, Sustainable Development, Public and Governmental Affairs, Gaz Métro
- **Douglas Lammie**, Assistant Deputy Minister, Strategic Policy Division, Alberta Energy
- **Carolyn Laude**, Senior Environmental Specialist, Aboriginal Affairs and Northern Development Canada
- **Bud Locklear**, Special Advisor, Energy and Environment, Embassy of the United States of America, Ottawa, Canada

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NAMES OF WORKSHOP ATTENDEES

- **Elena Mantagaris**, Director, Government Relations, Nuclear Waste Management Organization
- **Rhonda Moore**, Policy Lead, Public Policy Forum
- **David Mullan**, Emeritus Professor, Law Faculty, Queen's University (Project Advisory Group, Positive Energy)
- **Paul John Murdoch**, Secretary, Cree Nation Government and Partner, Murdoch Archambault Avocats
- **Nik Nanos**, Founder and Chairman, Nanos Research
- **Greg Peterson**, Director General, Agriculture, Energy, Environment and Transportation Statistics Branch, Statistics Canada
- **Robert Power**, Team Leader, Strategic Policy and Engagement, Canadian Nuclear Safety Commission
- **David Runnalls**, Visiting Professor, Institute of the Environment, uOttawa
- **Liane Sauer**, Director General, Strategic Planning Directorate, Canadian Nuclear Safety Commission
- **Kim Scott**, AKI Resources, Kishk Anaquot Health Research (Project Advisory Group, Positive Energy)
- **Louis Simard**, Associate Professor, Political Studies, uOttawa (Research Team Member, Positive Energy)
- **Max Skudra**, Senior Manager, Canadian Council for Aboriginal Business
- **John Stewart**, Director of Policy and Research, Canadian Nuclear Association
- **Myriam Truchon**, Director, Regional and Community Affairs, Hydro Québec
- **Robert Walker**, Retired Senior Executive, Canadian Nuclear Laboratories
- **Peter Watson**, Chair and Chief Executive Officer, National Energy Board
- **Bob Watts**, Founding Chair and Senior Fellow, First Peoples Group
- **Dee Williams**, Deputy Regional Director, Alaska Region, U.S. Geological Survey, Visiting Fulbright Chair in Science and Society 2016-17, Institute for Science, Society and Policy, uOttawa
- **Trent Zacharias**, Manager, Local Community Relations, Cenovu



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Positive Energy's financial supporters include:

- Alberta Energy
- Alberta Energy Regulator
- British Columbia Oil and Gas Commission
- British Columbia Utilities Commission
- Canadian Association of Petroleum Producers
- Canadian Electricity Association
- Canadian Energy Pipeline Association
- Canadian Gas Association
- Canadian Nuclear Safety Commission
- Cenovus
- Encana
- Natural Resources Canada

Nanos Research is our official pollster and our national media partner is The Globe and Mail.

ABOUT POSITIVE ENERGY

The University of Ottawa's Positive Energy project seeks to strengthen public confidence in Canadian energy policy, regulation and decision-making through evidence-based research and analysis, engagement and recommendations for action.



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