#### Positive Energy: Strengthening Public Confidence in Energy Decision-Making

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## **Presentation Overview**

### Background:

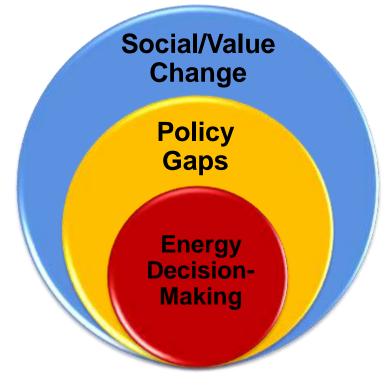
- Positive Energy: mandate and approach
  Why Now?
- The diagnostique: Elephants, Horses, Sitting Ducks
  What Now?
- The prescription: what to do?



## **Public Confidence: Why Now?**

**No single reason – multiple factors** 

Metaphor of elephants, horses and sitting ducks





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### The Horses: Social & Value Change

#### Fundamental changes in postwar period

- 1. Decline of trust in government, industry and experts
- 2. Decline of deference to authority/expertise/experts
- 3. Increasing preoccupation with risk and decline in risk tolerance
- 4. Desire for greater public involvement in decisions
- 5. Shift from group to individual values
- 6. Rise of anti-corporate/big business/fossil fuel values



### **Combined impact**

#### We aren't in (1950s) Kansas anymore

- 1. Skepticism re balance/legitimacy in govt decisions
- 2. Lack of confidence in expert opinion & scientific evidence
- 3. Appeals to the national interest get less traction
- 4. Tension participatory & representative democracy
- 5. Preference for small-scale locally owned projects
- 6. Perceptions of risk can trump realities of risk
- Amplified by technological change

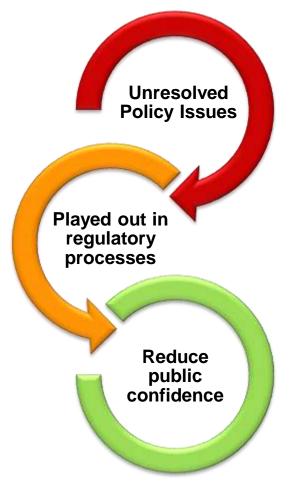


## **The Elephants: Policy Gaps** Many elephants in many rooms

- Projects opposed on broader questions of policy playing out in regulatory processes
- Three key gaps:
  - 1. Climate change
  - 2. Indigenous concerns / Reconciliation
  - 3. Lack of adequate mechanisms to address cumulative effects or to plan regionally
- Exacerbated by silos



## **Cascading Effect of Policy Gaps**





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# **The Sitting Ducks**

### **Energy decision-making processes**

- Regulatory processes critiqued along all these lines
- Regulators' responses may exacerbate the problem
- Policymakers' responses may likewise undermine confidence in regulatory processes and privilege short term over long term imperatives



## What to do?

- Importance of getting the diagnosis right so we're working on the right problems
- Need for the right people to be willing to ask and answer – the tough questions
- At Positive Energy convening, discussion papers & research on energy decision-making system



## What to do?

#### Accept the horses

- Can't turn back the clock on social and value change
- Governments can't act unilaterally but need to balance listening/acting

#### **Befriend the elephants**

- Address gaps: climate, reconciliation, cumulative/ regional effects
- Ask & answer tough questions



# What to do?

#### Get the ducks back on their feet

- Strengthen confidence in energy decision-making
- Positive Energy Discussion Paper: System Under Stress
  - Systems approach: it's a system & parts interconnected
    - Core: policymakers and regulatory agencies
    - New parts: Indigenous authorities, Municipal authorities
    - Sits in physical and market energy systems
- Call for 'informed reform': systems approach
  - Three main stress points



## 1. The Policy/Regulatory Nexus

### The Two Energy Solitudes

- Dividing line between policy/regulation in substantive and procedural terms:
  - ✓ societal values/trade-offs vs technical/interest-based issues
  - regulatory independence: need to scope this better not absolute or unhelpful disconnects can emerge
- Governance of regulators by policymakers
- Planning: cumulative/regional effects
- Role/place of Indigenous and municipal governments



### 2. Who Decides?

#### **Balance between local & higher authorities**

- National interest & local control
- Authorities versus communities
- How do local/Indigenous authorities fit in?
  - From vetoes to bridges
  - Role of planning
  - Local/traditional knowledge
  - New models of engagement/involvement co-creation (?)
- Capacity



### 3. How to Decide?

#### **Engagement, Information, Capacity**

- Distinguish between policy, plans, projects
  - Different time scales, geography, stakeholders, public authorities, interests
- Energy policy and strategy
- Regional planning and SEAs
- Cooperative development, mgmt, monitoring
- Information

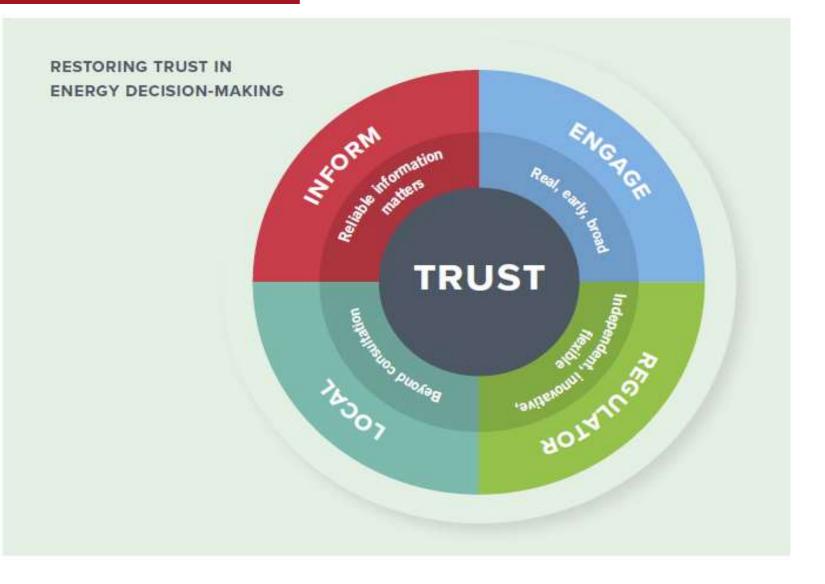


# **Project Decision-Making**

## **Communities project key findings**

- 1. Not just fossil; not just climate
  - Importance of local impacts/benefits/processes
- 2. Context matters
- 3. Energy literacy not the issue
- 4. Real/early engagement
- 5. Values versus interests







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## Final Words...

### Many challenges ahead, but:

- Players ready to do their part
- Strengthening public confidence will unlock economic, environmental and social potential
- Opportunity for Canada to move from bleeding edge to leading edge of public confidence

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