

Clean Innovation: Proposed Research Priorities

Positive Energy: Trust in Transition Workshop
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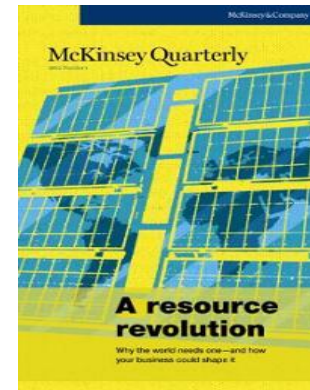
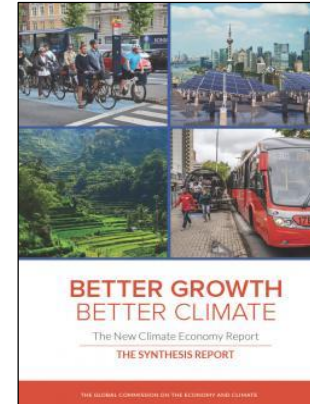
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Growing consensus that the Emerging Global Economy ...

Will reward countries that are

- *eco-innovative*
- *energy efficient*
- *low polluting, and*
- *use resources productively*

➤ across *all* sectors



Clean Innovation (CI) is Vital for ...

The Economy

- Clean tech market will double (\$2.5T) by 2022 – jobs, research, exports (Analytica)
- Resource efficiency and innovation = \$3.6T opportunity by 2030 (McKinsey)

The Environment

- Reduce costs of meeting Paris targets

Canada

- Keep pace with world leaders
- Build a global brand of clean performance and innovation, across all sectors

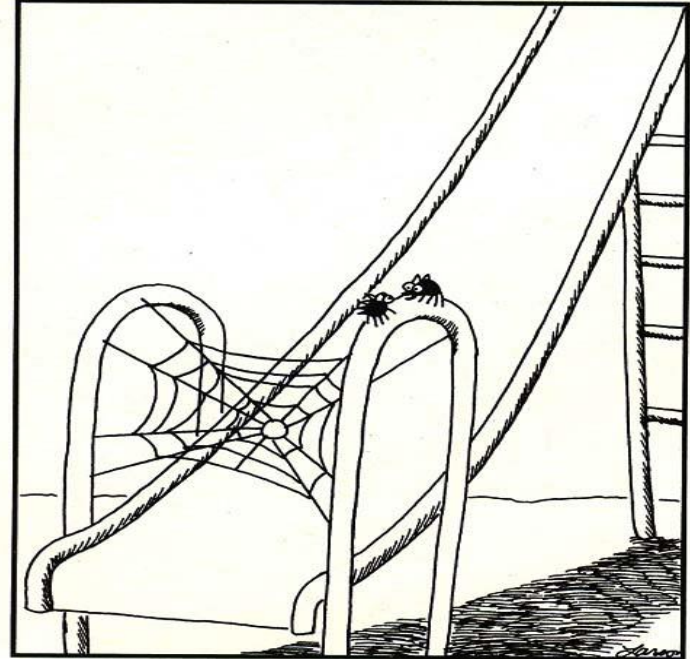


How do we capture this opportunity?

... & What does the answer suggest about research on public trust & CI?

Requires Support for Each Stage of Innovation System:

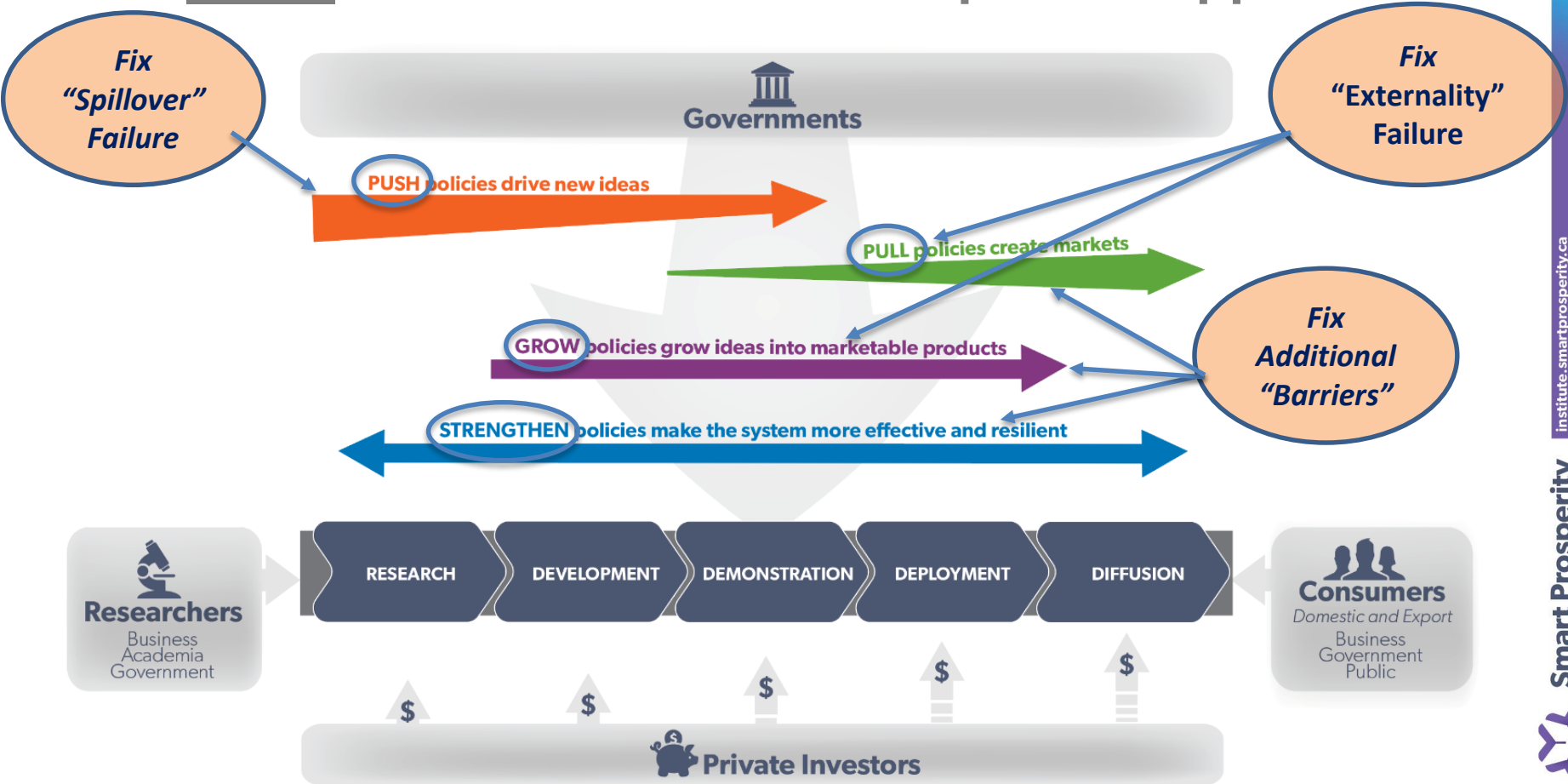
1. Pull: Boost market demand (environmental policies, pricing, procurement)
2. Grow: Finance scale-up, deployment, export (leverage private \$s)
3. Push: Generate new ideas and technologies (R, D & D)
4. Strengthen innovation system: Clusters, incubators, data, skills, strategy/constituency



“If we pull this off, we’ll eat like kings.”



Clean innovation needs extra public support



Clean Innovation: Reasons for Public Intervention

General innovation:

- Market failure – knowledge spill-overs (boost R&D)
- Boost private risk capital (overcome lock-in, etc.).

Clean innovation has extra barriers / needs:

- Extra market failure – **environmental externalities** (boost demand)
- Infrastructure dependence (e.g. energy, transport)
- Finance risk: capital intensive, disruptive, longer time to ROI (often)
- Policy risk: low carbon economy transition driven by political agreement



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NRC, Councils

- Need to target clean innov.

Research credit

- target clean innov. (SRED)?

Infrastructure

- \$22B for green infra

Procurement

- Test bed for clean tech?

Carbon pricing

Smart regs

- Clean fuel std
- Cars (ZEV)
- Building code

Incentives

- ACCA for clean tech?

Reduce barriers

- e.g. Front-runner desk?

Clusters

- \$950M (incl. clean tech)

PUSH policies drive new ideas

Academic research support
Government research activities
Business R&D support

PULL policies stimulate markets

Carbon pricing
Smart Regulations
Incentives
Reducing barriers
Procurement
Infrastructure investments

GROW policies grow ideas into marketable products

Grants, loans, growth capital
e.g. SDTC, EDC, BDC

STRENGTHEN policies make the system more effective and resilient

Clusters, incubators and exchanges
Vision
Sectoral strategies
Better data
Building talent

Investment

- >\$2B for clean tech (BDC, EDC, SDTC)
- * Leverage private \$\$!

Strategy

- Vital to all decisions!
- Budget funds 6 sector strats

RESEARCH

DEVELOPMENT

DEMONSTRATION

DEPLOYMENT

DIFFUSION

1: 'Pull' – Stimulate Demand

Stringent, flexible, predictable env't policies drive innovation (OECD)

- *Flexible*: Pricing is key, plus flexible regulations (non-prescriptive)
- *Stringent*: World-class standards boost innovation, and market access
 - politically / economically hard (need adjustment period)
- *Predictable*: Critical to drive longer-term investment, sustain growth
 - signal rising stringency over 10-15 years (*not easy*, but can do)

Key Design Questions re Public Trust / Confidence.

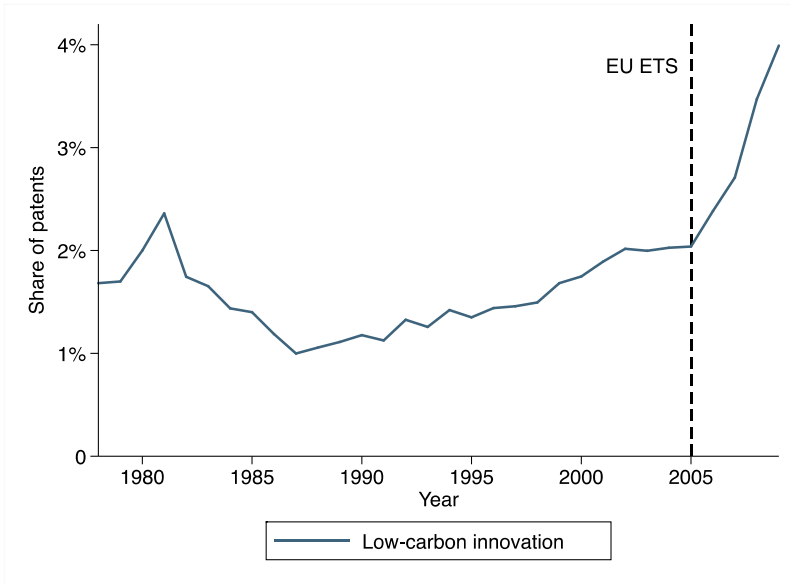
- Concerns of competitiveness, adaptability, equality of outcomes...
- Predictability and building of public constituency.

Need Research on the right mix of pricing/complementary policies



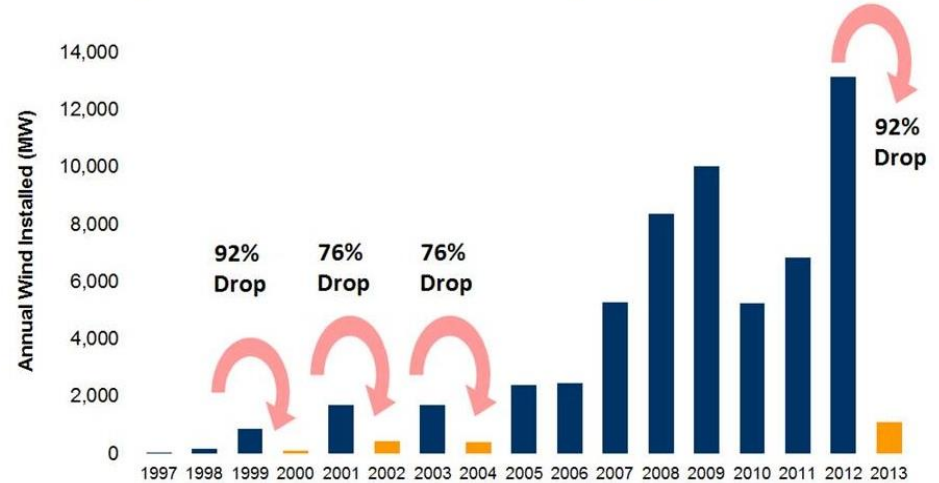
Stringent, flexible, predictable policy drives Innovation

Share of low-carbon patents in Europe



Calel & Dechezleprêtre 2014

Historic Impact of Production Tax Credit (PTC) Expiration on Annual Wind Capacity Installation



American Wind Association 2015



Green Procurement (Pull / Grow)

Gov't is biggest buyer - lead by example

1. Lower gov't environmental footprint

- Internal government carbon price (rising, life cycle)
- Ambitious internal performance standards (buildings, vehicles)
- Systems (carbon budgets, performance review, reporting)
 - These help esp. to deploy / diffuse (ready technologies)

2. Innovation: Early adopter, showcase for Canadian clean tech

- Give critical first contracts (unlock private finance, sales)
- Target x% of spending on Canadian clean tech (e.g. SBIR)
- Incentives, information (expert advice): support for procurement
- Evidence shows procurement programs can drive clean innovation
- Some evidence that Canada lags in clean procurement



2: ‘Grow’ – Commercialize clean inventions

- Emerging research says governments don’t just fix markets; but *co-create and shape* them to achieve important *public missions*
 - Must ‘tilt’ the playing field (i.e. provide direction) towards ‘clean’
- New research: Clean tech requires more/riskier public finance support:
 - Extra market failure and barriers (policy risk, finance risk, etc.)
 - Key gap is high-capex, long scale-up clean techs (must de-risk)
- **New Research on Design of government spending programs critical**
 - Maintaining public/political support while increasing public risk-taking
 - Build new public risk-return models (financial + environmental)
 - Learn from VC approach/other return-generating models?
 - “Mission-Oriented” vs. Incremental: implications for constituency building & social acceptance along transition path?



3: 'Push' (R&D) – Seed *tomorrow's* technologies

- Canada's R&D capacity good – must *target* clean innovation
 - NRC, Councils: Target clean innovation (research, networks, chairs)
 - Build our international links (e.g. global visiting chairs, joint research \$s)
 - Break down walls b/w universities and research labs (public & private)
- Generate more/better IP and start-ups from research (incentives)
 - Get a Canadian 'story' in the transition?
- Moon shots: Make some big (strategic) bets
 - Big investments in breakthrough clean tech / strategic areas (w/ private partners)
 - Need ARPA-E-like entity (nimble, system approach)?
 - Grand challenges / prizes -- design to catalyze public trust in transition???



4: 'Strengthen' the Clean Innovation System

- **Clusters, incubators, networks (connection spaces)**
 - E.g. Federal superclusters program – ensure clean innovation is key part
 - Also support smaller, regional (clean-tech) clusters and incubators
- **Build long-term evidence-based policy making capacity**
 - Review bodies, transparent updating of programmatic support?
 - Stock-taking & independent/expert review
 - Need better data – enable evidence-based decisions (public, private)
 - Gaps, inconsistencies, no central platform.
- **Talent – skills are key to clean innovation economy**
 - Prioritize clean innovation in training, education, immigration programs



5: Cross-cutting Issues / Challenges for Canada

Pick up public trust aspects on transition path...

- Need **overall clean growth/innovation strategy** – to inform all choices
 - Needs alignment, involvement across levels and parts of government
- **Build experimentation, risk-taking, evaluation/learning into all actions**
 - Try different things and learn from them (quickly) -- key (but not easy)
 - Mandate independent review of key policies, programs after 3-5 years
 - Building Predictability by fostering public engagement/constituency
- **Systems transition: overcoming lock-in of incumbent techs**
 - Esp. hard for highly regulated markets (energy) and commodities.
 - Create safe market 'niche' for new entrants (often the disruptive innovators),
 - Incumbents: Reduce institutional support / encourage disruptive innovation
 - Attention to potential distributional impacts / policy-program mix.

