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MANAGING CHANGE

In an era of declining trust in governments, industry and experts, building and maintaining public confidence in those navigating Canada's energy future will be essential. What is Canada's energy future in an age of climate change?

This question is fundamental to the country as both energy producer and consumer.

But current debates about energy and climate are often divisive, polarized and partisan. What's more, people of all sorts — citizens, Indigenous communities, NGOs, investors, consumers — often lack confidence in government decision-makers.

Canada is at a logjam when it comes to charting its energy future.

The stakes are high. Poorly managed change could backfire. It could damage the economy, stymie progress on emissions reduction, deepen divisions in Canadian society and create uncertainty for all involved.

The University of Ottawa is committed to finding a way forward.

POSITIVE ENERGY: CANADA'S ENERGY FUTURE IN AN AGE OF CLIMATE CHANGE

The University of Ottawa is proud to launch the second **Positive Energy** project, under the leadership of Professor Monica Gattinger.

Canada's Energy Future in an Age of Climate Change is a three-year project that will bring together leading Canadian and international researchers, corporate players, government officials, Indigenous leaders, municipalities and non-governmental organizations to study how Canada can build and maintain public confidence in government authorities making decisions about Canada's energy future in an age of climate change.

It will build on the success of the first Positive Energy project, launched in 2015, which spearheaded an influential engagement and research program to strengthen public confidence in energy decision-making in Canada.

The project on Canada's Energy Future will help policymakers, regulators, communities and those developing energy proects prevent problems before they occur by identifying key weaknesses in the decision-making systems for energy and climate and by recommending concrete, practical solutions.

"POSITIVE ENERGY IS A DRIVING FORCE WHEN IT COMES TO BRINGING TOGETHER DIVERSE VOICES TO TALK ABOUT CANADA'S ENERGY FUTURE, WHICH IS WHY MONICA WAS A PERFECT CHOICE TO GUIDE THE CONVERSATION AS EMCEE AT OUR GENERATION ENERGY FORUM IN WINNIPEG, MB. POSITIVE ENERGY IS A CREDIBLE THOUGHT LEADER, PROVIDING RELEVANT RECOMMENDATIONS TO INFORM POLICY AND DECISION-MAKING."

THE HONOURABLE JAMES CARR,

Minister of Natural Resources (2015 - 2018)

A COMPLEX SSUE

THE QUESTIONS WE ARE TACKLING ARE NOT FASY ONES:

 How can Canada, an energy-intensive federal democracy with a large resource base, build and maintain public confidence in government authorities making decisions about the country's energy future?

More specifically,

- How can public authorities effectively address and work through polarization on energy and climate issues?
- When it comes to energy decision-making, what are the respective roles and responsibilities between federal, provincial and territorial governments and regulators, Indigenous governments, municipal governments and the courts?
- What are the models of and limits to consensus-building on energy decisions?

"POSITIVE ENERGY HAS PROVIDED
A CONSTRUCTIVE FORUM FOR
ORGANIZATIONS WITH VARIOUS
INTERESTS IN THE ENERGY
INDUSTRY, INCLUDING OUR
COMPANY, TO CANDIDLY SHARE
THEIR IDEAS ABOUT HOW TO
ADDRESS THE PUBLIC CONFIDENCE
CHALLENGE AND OFFER
RECOMMENDATIONS THAT GO
BEYOND THE THEORETICAL."

AL REID,

Executive Vice-President, Stakeholder Engagement, Safety, Legal & General Counsel, Cenovus Energy



POSITIVE ENERGY LEADERS HIP & SOLUTION-FOCUSED RESEARCH

Positive Energy's Project on **Canada's Energy Future in an Age of Climate Change** will leverage the convening power of the University, and provide a neutral forum to bring together government, regulator, industry, Indigenous, ENGO and academic perspectives. Multiple events per year with senior leaders will focus on identifying problems and finding solutions.

The project will provide thought leadership and deliver credible, relevant and rigorous solution-oriented research and recommendations through studies, policy briefs and direct engagement with decision-makers (e.g., briefings, submissions and tailored presentations to decision-makers). It will map out and strengthen weaknesses in energy decision-making.

An energy leaders panel—a group of some 2,000 Canadian opinion leaders—will provide a representative perspective of "elite" opinion on trends, challenges and opportunities in energy decision-making. Ongoing survey work with the general public will also inform our work.

In keeping with **Positive Energy**'s activities to date, we will always ensure research findings make their way into the hands of decision-makers in a relevant and timely fashion.

"I WAS IMPRESSED BY HOW POSITIVE ENERGY IDENTIFIED PRESSING CHALLENGES AND BROUGHT TOGETHER A RANGE OF PERSPECTIVES TO RECOMMEND SOLUTIONS."

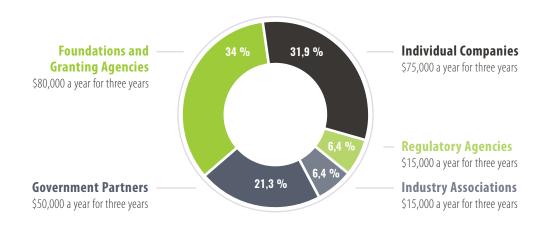
LARRY SAULT,

Former Chief of the Mississaugas of the New Credit First Nation and Former Grand Chief of the Association of Iroquois and Allied Indians



LAYING THE GROUNDWORK FOR SUCCESS

OUR FUNDING MODEL



The University is seeking partners from industry, government, regulatory agencies, associations and civil society for a \$2.25 million initiative that runs from 2018 to 2021.

Your contribution will fund research, engagement and events (a more detailed breakdown of spending is available upon request). As with Positive Energy's activities to date, partners will take part in events, help shape the questions we seek to answer and work with us to maximize the traction of our findings.

"POSITIVE ENERGY HAS PROVIDED THOUGHT LEADERSHIP
AND PRODUCTIVE ENGAGEMENT IN THE ENERGY AND
ENVIRONMENT SPACE AND HAS MOVED THE NEEDLE
ON DIALOGUE ABOUT PUBLIC CONFIDENCE IN ENERGY
DECISION-MAKING."

INGRID THOMPSON,

CEO, Pollution Probe (2016 - 2018)

JOIN US

JOIN US, and help ensure Canadians have confidence in the country's efforts to navigate its energy future in an age of climate change.

For governments and regulatory agencies, this is an opportunity to influence and tap into cutting-edge research and engagement on strengthening policy and regulatory capacities for energy decision-making.

For commercial and industrial energy consumers, this is an opportunity to ensure that the core imperatives of affordability, reliability and competitiveness are at the heart of decision-making.

For energy companies and investors, this is an opportunity to shape an energy future that maximizes certainty, predictability and innovation potential in policy, regulatory, economic and social environments.

For Indigenous and municipal leaders, this is an opportunity to overcome the policy, regulatory and capacity challenges that stand in the way of the opportunities energy provides for their communities.

For non-governmental organizations, this is an opportunity to effectively drive change.

JOIN US. Be part of an initiative that will help Canada successfully chart its energy future.

