IPG Institutional Objective and Performance Table 2021-2022

IPG Priority Area	Project Title	Actual Expenditures	Performance Objectives	Performance Indicators	Reported Outcomes
Facilities renewal	Renewal of Animal Care Facilities	$1,602,344	Improve uOttawa animal care facilities	• Major compliance issues are addressed • New equipment installation is completed • Standard maintenance is completed	Achieved. The project to renovate and expand the aquatic animal facility has made good progress. Some of the regulatory compliance issues were addressed and new equipment installation and standard maintenance completed. The project plan for the second phase of the project has been developed.
Facilities renewal	Improve support for core facilities	$445,000	Support efficiency and effectiveness of individual core facilities to increase researcher access to high cost and specialized equipment.	• Increased number of users of renewed individual core facilities compared to the previous year • Core facilities are able to successfully execute their operational plans. • Researchers have access to new specialized equipment and services through new core facilities.	Achieved. Now that the pandemic is in a calmer phase, Core facilities have restarted their full activities. The majority of uOttawa's Core facilities have adjusted their operations, business plans and activities to a new virtual reality and have increased their on-line presence. They have adjusted their fee-for-service model and have established new on-line booking systems for easier and more efficient access to the infrastructure. In this past year, there has been an important increase in access to the research infrastructure and student training with augmented outreach, marketing and learning activities as well as student training. In 2021-22 over 1000 users and 500 highly qualified personnel were trained on uOttawa's Core facilities infrastructure.

Innovation and commercialization activities	Commercialization and knowledge mobilization (KMb)	$359,694	Supporting commercialization and knowledge mobilization	• Increase the total number of annual co-op placements • Increase the total number of industry-university interactions (activities, collaborations, and projects) with Kanata North companies. • Increase the total number of KMb support activities for uOttawa researchers and students • Increase the total number of KMb incentives for uOttawa researchers and students • Increase the total number of uOttawa interactions (activities, collaborations and projects) with external stakeholders	Achieved. In 2021-2022, in collaboration with other uOttawa services and external partners, the OVPRI obtained the following outcomes: **Increased the level of KMb institutional support provided to researchers, students and staff:** -24 workshops and webinars were offered to over 350 participants -KMb related resources were promoted in 67 newsletters that reached over 2,187 people on campus -Existing KMb related tools and resources were promoted in both French and English. Together, the tools were viewed or downloaded over 2500 times since their creation. -57 requests for KMb support, including the review of 20 KMb plans. **Increased the number of KMb incentives for uOttawa researchers and students:** -$ 112,000 in incentives for the KMb excellence Award, KMb grants and KMb student scholarships

					Increased the number of uOttawa interactions / connections with external partners: -4 not-for-profit organizations -13 academic institutions **Increased the total number of annual co-op placements:** -307 number of CO-OP placements **Increased the total number of industry-university interactions (activities, collaborations and projects) with Kanata North companies:** -Research collaborations with 12 Kanata North companies -53 companies in Kanata North engagement pipeline from Sept to Dec 2021.
Innovation and commercialization activities	Health and Social Innovation Hubs	$182,604	Supporting health and social innovations	• Increase engagement and outreach to medical affiliated institutions, faculty vice-deans of research, Federal Government Departments and agencies, Ontario Government and agencies and private sector including investors, venture	In progress. **PARTNERSHIPS:** **Ottawa Health Innovation Hub Partner MOU renewed (July 2021***).* **Collaborative Research Agreement AI and Systems Biology (NRC-OISB)** - Collaborative Agreement Signed (Feb 2021)

				• capital and corporate investors. • Complete inaugural AMRC programming • Secure initial endorsement and funding commitments	- Joint Virtual Workshop with 150 participants (Feb 2021) - Seven new NRC-OISB Collaborations: start-up funding uOttawa ($50k) and NRC ($50k) (Oct 2021) - NRC Collaborative R&D Program **Partnership with Lyon France** - Agreement between Hub and Pulsalys (accelerator) and Lyonbiopole (Auvergne-Rhône-Alpes region). - Expanded agreement that builds on existing Lyon1 | uOttawa partnership **Advanced Medical Research Centre (AMRC)** Continued planning and development of new 350,000 sq. ft. research building. **INCUBATOR** **Agreement UOHI/uOttawa – Incubation Space for Virica Biosciences (April 2021)** - Opening Virica Process Development Centre (Oct 2021) **Agreement with Telfer School of Management** - Support incubator/accelerator clients with MBA/MHA interns

					- Development Training/Reskilling: Micro-certification Courses **Communications and Outreach** - Hub web landing Page launch (Oct 2021) - Release of [Economic Impact Study – Advanced Medical Research Centre (AMRC)](#) (Oct 2021) - $0.95B by end of 2031. - CFI Supplement Globe & Mail/Le Droit (uOttawa Research, AMRC & Hub) (Nov 2021)
Equity, diversity, and faculty renewal	Equity, Diversity and Inclusion	$198,528	Increase support to broader EDI-related initiatives for research, including some support to CRC Institutional EDI Action Plan.	• Development of EDI Action Plan for research. • Activities of the uOttawa CRC Institutional EDI Action Plan will be completed and targets will be met.	Achieved. In 2021-2022, University of Ottawa increased the level of support to broader EDI-related initiatives for research: • The EDI Action Plan for Research was created as a result of a participatory consultation conducted between December 2020 and November 2021. • **The main activities of the EDI Action Plan conducted were related to:** - The update of a website with key definitions, resources and experts on EDI. - Creation of two pedagogic tools on integrating EDI in research projects and research design (GBA+ approach).

					- Publication of three EDI-related stories about good practices of the University members. - Publication of five EDI-related web articles. - Conducting training sessions on EDI with members of the Faculty of Social Sciences. - Conducting two workshops on EDI considerations in the Banting and Vanier scholarship competitions. - Conducting one experience and lessons learned session on inclusive research with the mentoring group of uOttawa's female Canada Research Chairholders. - Conducting two workshops on EDI for researchers who apply to internal (University Research Chairs) and external strategic research competitions (Innovation Fund of the Canada Foundation for Innovation). - Providing one on one support to researchers to integrate EDI approaches in their research design and research team composition. - Creating and disseminating two short videos on good practices in EDI in research focused on Indigenous people and people living with disabilities.