

University of Ottawa - IPG Institutional Objective and Performance Table 2022-2023

IPG Priority Area	Project Title	Actual Expenditures	Performance Objectives	Performance Indicators	Reported Outcomes
Facilities renewal	Bolster the research capacity of our Animal Care Facility	\$1,831,637	Better position the Animal Care Facilities to respond to an increasing demand for services and to allow the University of Ottawa to better contribute to Canada's Pandemic Preparedness.	<ul style="list-style-type: none"> • Major compliance issues are addressed. • New resources at both the technician and veterinary level are secured. • Additional research capacity • Increased number of users. • Increased capacity to house animal experiments. 	<p>In progress.</p> <p>The project to renovate and expand the aquatic animal facility is well underway and will ensure that regulatory compliance issues are addressed.</p>
Facilities renewal	Support Evolving needs of Institutional Core Facilities	\$420,000	Support evolving needs of Institutional Core Facilities while keeping pace with their maturation process both at managerial and operational levels.	<ul style="list-style-type: none"> • Increased number of users across the 25 core facilities. • Quicker Turnaround for Service provisions. • Better Visibility of Core facilities on the CFI Navigator Website. • Higher satisfaction rate following researchers survey. • Increased Support for Outreach activities. 	<p>Achieved.</p> <p>Core facilities are resuming their full activities post-pandemic. The majority of uOttawa's Core facilities have adjusted their operations, business plans and activities to a new virtual reality and have increased their communication, outreach, branding and on-line presence. Several have adopted a new fee-for-service model and have increased their training activities and presence at conferences and seminars to augment visibility and attract new users. uOttawa has updated its website and has put emphasis on the core facilities' webpage. New and state-of-the-art equipment have been added or will be added shortly in several core facilities due to uOttawa's success in recent CFI funding opportunities. In 2022-23 over 3500 users and 1000 highly qualified personnel were trained on uOttawa's Core facilities infrastructure.</p>
Innovation and commercialization activities	Supporting the broader range of research contributions: knowledge mobilization and commercialization	\$329,610	Supporting knowledge mobilization and commercialization	<ul style="list-style-type: none"> • Renewed KMb institutional strategy and annual report of activities • Strengthened KMb skills among uOttawa researchers, administrators and students • Success in securing grants (researcher-initiated and large collaborative grants) • Researchers and students are equipped to demonstrate the impact of their research • Increase the total number of annual co-op placements 	<p>Achieved.</p> <p>In 2022-2023, in collaboration with other uOttawa services and external partners, the OVPRI provided KMb institutional support to researchers, students and staff:</p> <ul style="list-style-type: none"> - Over 100 researchers and students attended KMb related Workshops and webinars: <ul style="list-style-type: none"> "Fortunate to attend a wonderful webinar on KMb [...] Amongst many pearls of wisdom, how to engage community partners respectfully" <li style="text-align: right;">– Social Sciences Professor - Over 30 KMb related resources were promoted in the bimonthly newsletter that reached over 2,400 people on campus.

- Increase the total number of industry-university interactions (activities, collaborations and projects) with Kanata North companies.

- Presented at a national KMb event (Research Impact Canada Annual Event).
- Existing KMb related tools and resources were promoted in both French and English. Together, the tools were viewed or downloaded over 3000 times since their creation.
- 1 new KMb support services bilingual promotional pamphlet created and distributed to all faculties' research offices.
- KMb support/ advice (including the review of KMb plans) given to 18 researchers/ projects.
- Held 10 faculty-specific KMb-focused meetings with over 20 research leaders.
- Completed the consultation for the renewal of the Institutional KMb Strategy, and created an annual report of activities.
- Held 2 meetings with the uOttawa KMb Advisory Committee (which includes 10 KMb experts).
- Co-drafted with the EDI lead the criteria and description for the upcoming Community-based Research Grants.

Provided KMb incentives for uOttawa researchers and students:

- \$ 49,000 in incentives for the KMb excellence Award, and KMb grants, which were presented to the recipients at a KMb celebratory ceremony in June 2022.
- Reviewed and updated the description and criteria for the KMb excellence Award, and KMb grants.
- Coordinated the submission and evaluation processes for the KMb excellence Award, and KMb grants.

Held interactions/connections with external partners:

- 7 not-for-profit organizations
- 8 academic institutions
- 2 international impact-specific organizations

Co-op placement and Kanata North companies' partnerships:

- 438 total co-op placements (Summer 2022, Fall 2022 and Winter 2023).
- Between Winter 2022 and Summer 2023, 68 companies in Kanata North hired co-op students.

<p>Innovation and commercialization activities</p>	<p>Health and Social Innovation Hubs</p>	<p>\$203,958</p>	<p>Supporting health and social innovations</p>	<p>Health Innovation Hub</p> <ul style="list-style-type: none"> • Increase engagement and outreach to medical affiliated institutions, faculty vice-deans of research, Federal Government Departments and agencies, Ontario Government and agencies and private sector including investors, venture capital and corporate investors. • Complete inaugural AMRC programming • Secure initial endorsement and funding commitments <p>Social Innovation Hub</p> <ul style="list-style-type: none"> • Hire a social innovation/ knowledge mobilization advisor to begin the planning process for the initiative’s activities • Increase engagement and outreach to uOttawa research centres and institutes, faculty vice-deans of research, federal government departments and agencies, and Ontario government ministries and agencies • Develop an engagement and capacity-building plan 	<p>In progress.</p> <p>BIOMANUFACTURING AND PANDEMIC PREPAREDNESS The Canadian Pandemic Preparedness Hub (CP2H) is co-led by the University of Ottawa and McMaster University. The CP2H proposal is in response to the integrated Canada Biomedical Research Fund (CBRF) Biosciences Research Infrastructure Fund (BRIF) competition whose objectives are to continue growing a strong, competitive biomanufacturing and life sciences sector, and to ensure Canada is prepared for future pandemics by increasing domestic capacity through investments and partnerships to produce life-saving vaccines and therapeutics.</p> <p>Stage 1: CBRF Hub Competition On March 2nd, CP2H was named one of five hubs selected securing \$2M/4 years to support hub operations.</p> <p>OTTAWA HEALTH INNOVATION HUB Advanced Medical Research Centre (AMRC) Continued planning and development of new 350,000 sq. ft. research building adjacent the Faculty of Medicine, General Campus of the Ottawa Hospital, and the Children’s Hospital of Eastern Ontario (CHEO). Facility to include new home for Ottawa Health Innovation Hub including wet-lab incubation space, smart health business accelerator, training, and conference spaces.</p> <p>Incubator Support for SME’s Ottawa Health Innovation Hub support to the Royal Ottawa Hospital (ROH) - Incubation space and research services for SME’s Acquisition of UK Cancer Biotherapeutics by Canadian Banknote Company (CBN) and relocation to Ottawa (March 2023) – lease agreement with ROH.</p>
<p>Equity, diversity, and faculty renewal</p>	<p>Equity, Diversity and Inclusion</p>	<p>\$75,022</p>	<p>Advance the implementation of the uOttawa’s EDI Action Plan for Research and its monitoring, evaluation and learning (MEL) activities.</p>	<ul style="list-style-type: none"> • Implement 10 prioritized actions of the uOttawa’s EDI Action Plan for research • Assess monitoring, evaluation and learning activities to improve the Plan’s implementation process. 	<p>Achieved.</p> <p>Tri-agency Dimensions EDI Program: - Developed and submitted the application for a foundational EDI recognition from the Tri-Agency (Dimensions Program) - Five uOttawa members (including the VP Research, the AVP Research Services, the EDI Advisor, and two researcher members of the EDI Committee) presented the application and exchanged with reviewers</p>

					<ul style="list-style-type: none">- Obtained the five-year foundational EDI recognition <p>CFREF:</p> <ul style="list-style-type: none">- Supported the development of the Brain-Heart CFREF- Helped draft the EDI component of the application- Assisted in preparing the presentation to reviewers, which included important EDI questions- Obtained CFREF funding <p>EDI in Research Action Plan activities:</p> <ul style="list-style-type: none">- Held two meetings with the EDI Advisory Committee- EDI Advisory Committee adopted a five-year evaluation plan- Developed and launched a pilot “EDI Climate Survey of Graduate Students and Postdoctoral Fellows Conducting Research”- With the KMb lead, co-drafted the criteria and description for the upcoming Community-based Research Grants- Held an interactive workshop for students, researchers and administrators on how to integrate SGBA+ into a research proposal (approx. 60 participants)- Gave EDI support and advice (including a review of EDI plans) to researchers for projects submitted to the Tri-Agency programs- Launched the new EDI in Research Award
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