<table>
<thead>
<tr>
<th>Project Title</th>
<th>Output (investment of research security funds)</th>
<th>Performance Objectives</th>
<th>Performance Indicators</th>
<th>Target outcome</th>
<th>Reported outcome</th>
</tr>
</thead>
</table>
| Research Security Centre of Excellence           | Upcoming                                       | Confirming the University of Ottawa as a Research Security Centre of Excellence to enable state-of-the-art security research and training.                                                                          | • Increased number of cyber range users (50% more over 2024 numbers)  
• Increased number of cyber range collaborators (50% more over 2024 numbers)  
• Cyber hub training scenarios and tools accessible to external users  
• Completion and fit up of Security Operation Centres.  
• Commence Research Security activities.  
• Provide security research and experiential learning opportunities for trainees and external partners (e.g., academic institutions, government department and agencies, industry, not-for-profits, etc.).  
• Completion and fit up of Security Operation Centres.  
• Commence Research Security activities.  
• Provide security research and experiential learning opportunities for trainees and external partners (e.g., academic institutions, government department and agencies, industry, not-for-profits, etc.).  | • Maintain and develop infrastructure to meet exponentially growing need for security-related research and training.  
• Enhance security to protect our research community and administration during network access.  
• Personnel to support the University’s initiative to enhance research security and provide excellent support to the research community and personnel.  
• Develop & administer agreements and partnerships with industry.  
• Expand technology transfer activities related to research security.  | Upcoming                                                                                     |
| Research Security Tools, Process and Mechanisms   | Upcoming                                       | Provide uOttawa community with the tools, processes, and mechanisms to ensure excellence in research security.                                                                                                      | • Continued maintenance and use of Contract Management system to ensure excellence research and intellectual property security.  
• Install and configure the core appliances of a Network Access Control Solution.  
• Create and define NAC policies.  
• Rollout NAC to pilot faculty and then to the broader research community after validation.  
• Cyber security policy and annual training for the research community  | • Enhance security to protect our research community and administration during network access.  
• Address increasing security threats, from within and outside our networks.  
• Requirement of secure platform for documenting research contract activity and its related intellectual property.  | Upcoming                                                                                     |